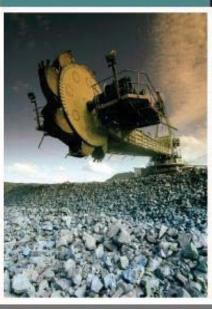


Delivering on our growth strategy











Mining Indaba February 2010

WE DO IT BETTER

JSE Showcase



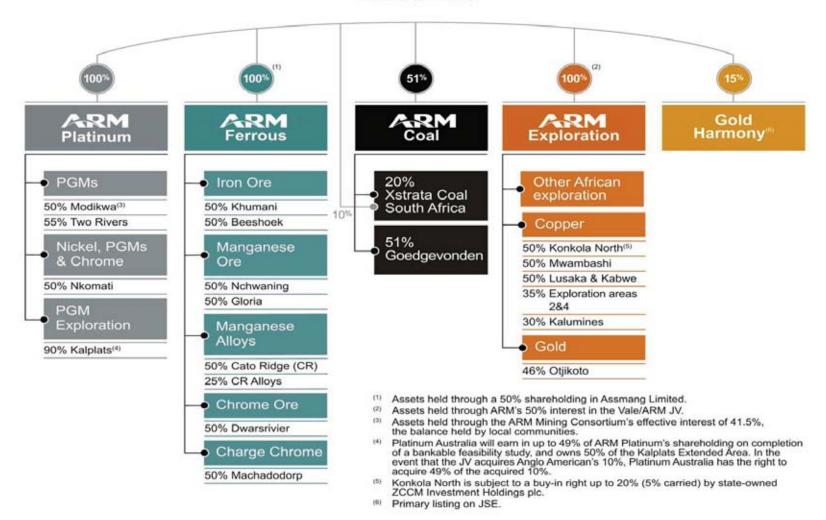


Certain statements in this report constitute forward looking statements that are neither reported financial results nor other historical information. They include but are not limited to statements that are predictions of or indicate future earnings, savings, synergies, events, trends, plans or objectives. Such forward looking statements may or may not take into account and may or may not be affected by known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company to be materially different from the future results, performance or achievements expressed or implied by such forward looking statements. Such risks, uncertainties and other important factors include among others: economic, business and political conditions in South Africa; decreases in the market price of commodities; hazards associated with underground and surface mining; labour disruptions; changes in government regulations, particularly environmental regulations; changes in exchange rates; currency devaluations; inflation and other macro-economic factors; and the impact of the AIDS crisis in South Africa. These forward looking statements speak only as of the date of publication of these pages. The Company undertakes no obligation to update publicly or release any revisions to these forward looking statements to reflect events or circumstances after the date of publication of these pages or to reflect the occurrence of unanticipated events.



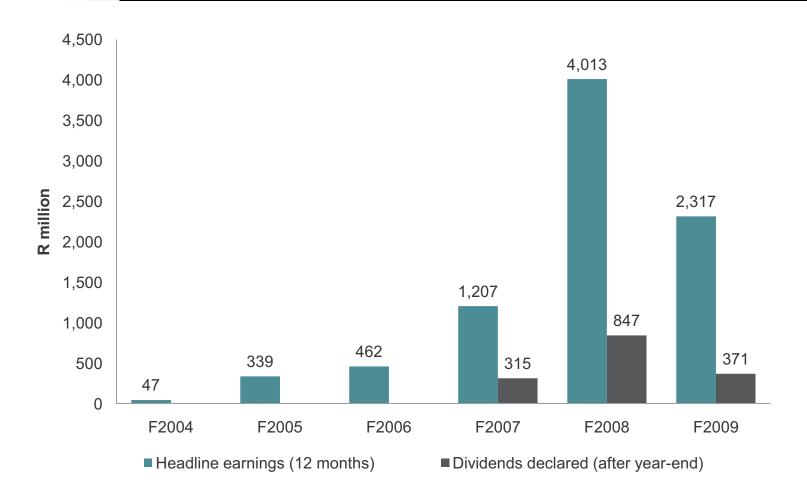
Corporate structure







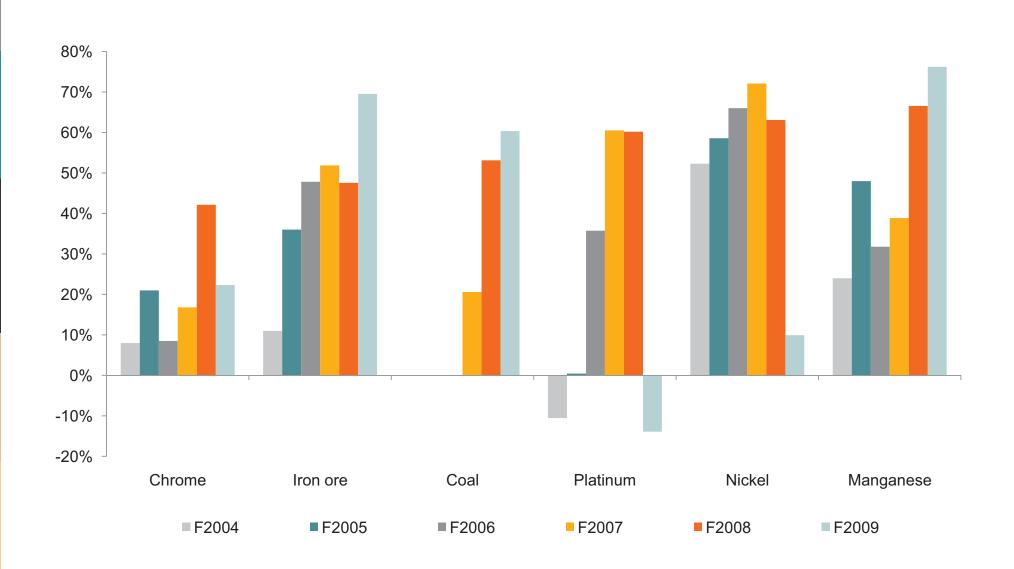
Headline earnings over 6 years



Basic earnings of R2 868 million for F2009

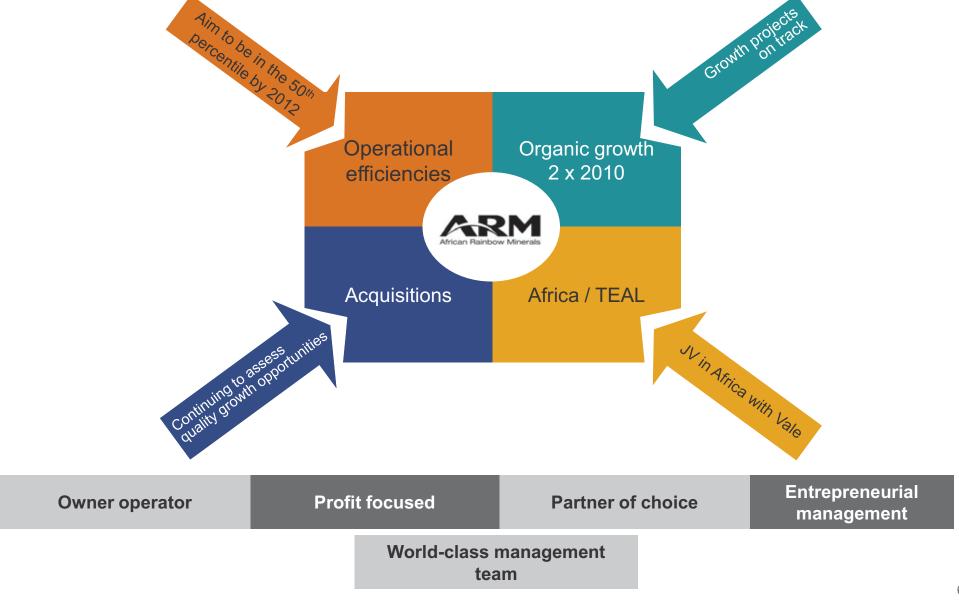


Divisional EBITDA margins





ARM strategy





Delivering company transforming growth projects

Completed projects >R10 bn* F2005 - F2009

- Khumani Iron Ore (10 mtpa)
- Nchwaning III Manganese
- Modikwa Platinum
- Two Rivers Platinum
- Nkomati Nickel Interim Plant
- Nkomati Chrome Mine
- Dwarsrivier Chrome Mine

Projects in progress >R8 bn* F2010 - F2012

- Khumani Iron Ore (+6 mtpa)
- Nkomati Nickel (20 ktpa)
- GGV Thermal Coal (6.7 mtpa)

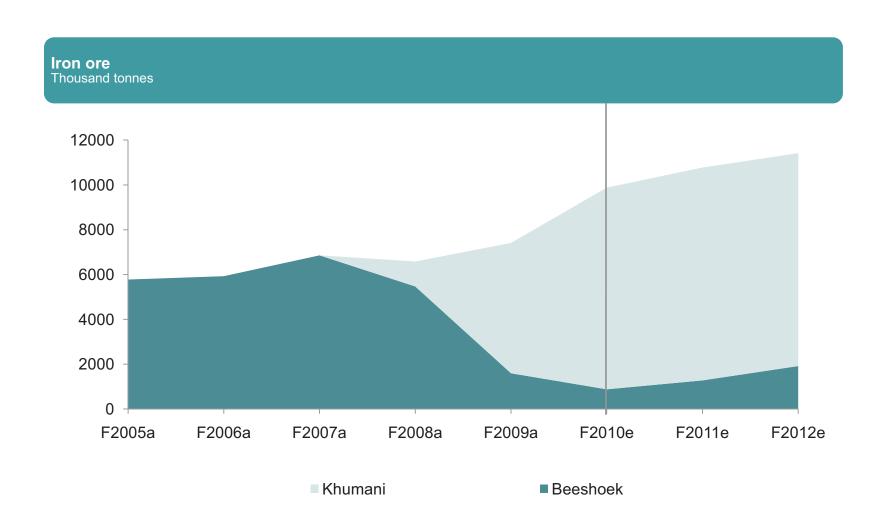
Potential Future Projects

- · Konkola North Copper
- Modikwa Platinum expansion
- Smelter expansions
- Thermal Coal
- Kalplats Platinum

^{*} Total attributable capital expenditure



2 x 2010 growth strategy – Iron ore





Delivering quality long term growth projects: The Khumani Project



Khumani Iron Ore (10 → 16 mtpa)

Capex committed

95% (20% of additional 6mtpa)

Stage

Ramp-up (Building of additional 6mtpa)

Position on cost curve

40th percentile

Steady state

10mtpa (+6mtpa)

Commissioning (Calendar year)

2008 (2012 for additional 6mtpa)

Full production (Financial year)

2010 (2013 for additional 6mtpa)

Comment

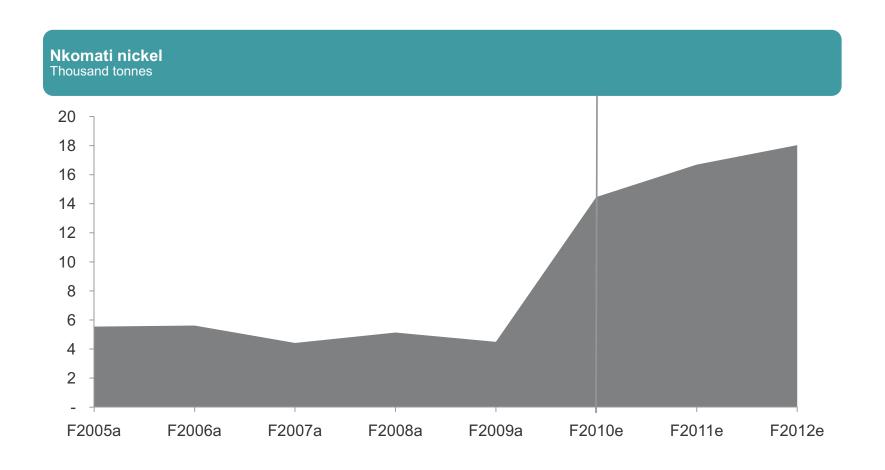
More efficient, low unit cost







2 x 2010 growth strategy – Nickel





Delivering quality long term growth projects: The Nkomati Nickel Expansion Project



Nkomati Nickel Large Scale Expansion

Capex committed

Stage

Position on cost curve

Steady state

Commissioning (Calendar year)

Full production (Financial year)

Comment

75%

375ktpm plant ramping up

40th percentile

20 500t nickel

2009

2012

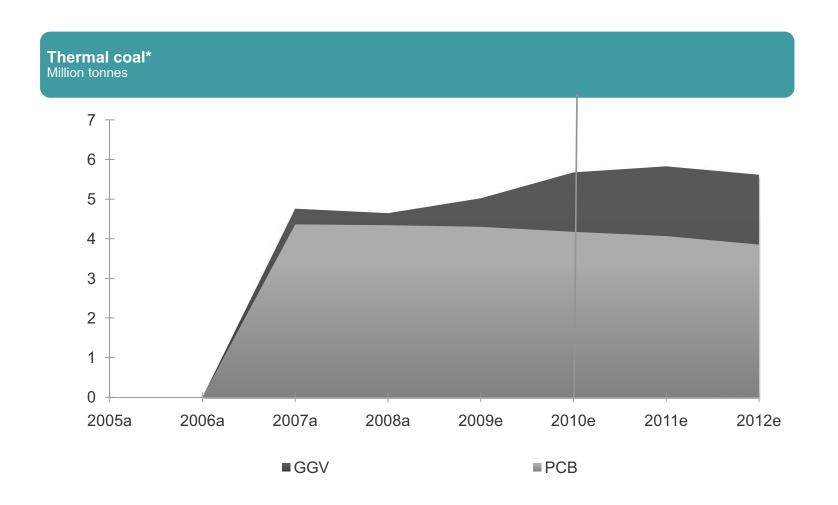
C1 cash cost net of by-products of \$3.50/lb







2 x 2010 growth strategy – Thermal coal



^{*} Tonnes attributable to African Rainbow Minerals



Delivering quality long term growth projects: The Goedgevonden Project



Goedgevonden Thermal Coal

Capex committed

90%

Stage

Commissioning

Position on cost curve

25th percentile

Steady state

3.5mt local; 3.2mt export

Commissioning (Calendar year)

2009

Full production (Financial year)

2012

Comment

Dragline opencast operation



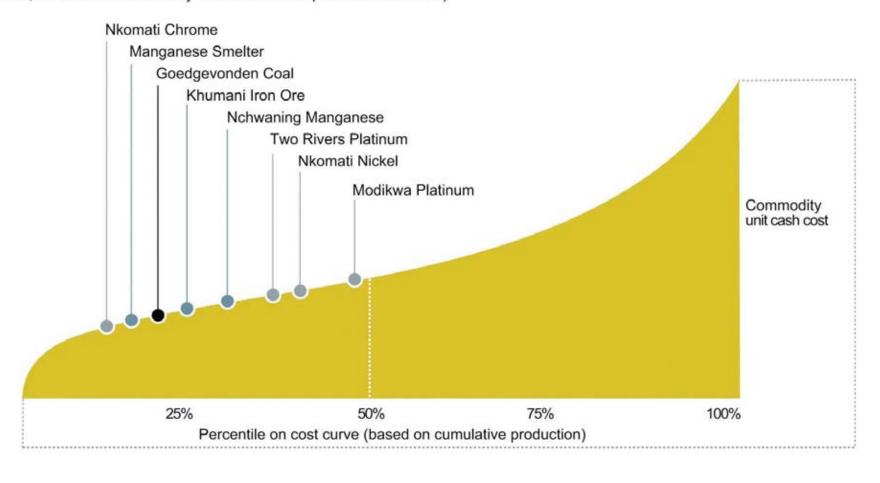




Continued focus on cost reduction

ARM target for operations on the respective global cost curve by 2012

(ARM estimate, benchmarked at steady state/normalised production volumes)



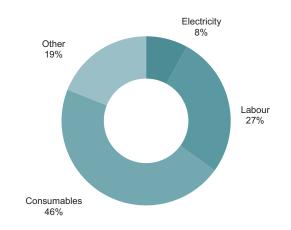


Mining costs

ARM Ferrous

Increasing volumes with restructuring implemented

Approximate on mine and smelter cash cost split

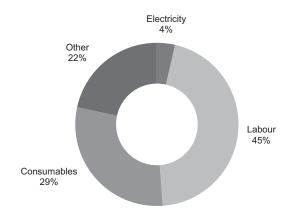


All F2009 figures attributable

ARM Platinum

Cost control and plant optimisation with restructuring implemented

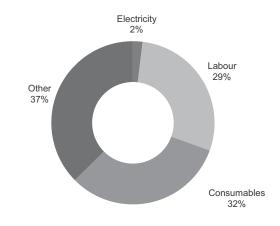
Approximate on mine cash cost split



ARM Coal

Export volumes increasing and shift to lower cost open cast mining

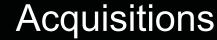
Approximate on mine cash cost split





Growth in Copper / Exploration

ARM EXPLORATION Vale/ARM Joint Venture **EXPLORATION** ZAMBIA DRC **Exploration Projects:** S/E limb mine: 45,000 tpa Copper BFS, Q2 2010 Base Metals Sub-Sahara PGM's, Copper Africa coal, ferrous Area "A" Exploration: Potential: 100,000 tpa Copper 5 year Resource target: 100 Mt @ 2.5% Copper exploration program





Correct timing of investment through the cycle

Potential opportunities with distressed assets - Pricing expectations remain high

Owner operator – target is for 50% + ownership

Targets need to be benchmarked against ARM's organic growth plans

Cash flows from potential acquisitions a key consideration

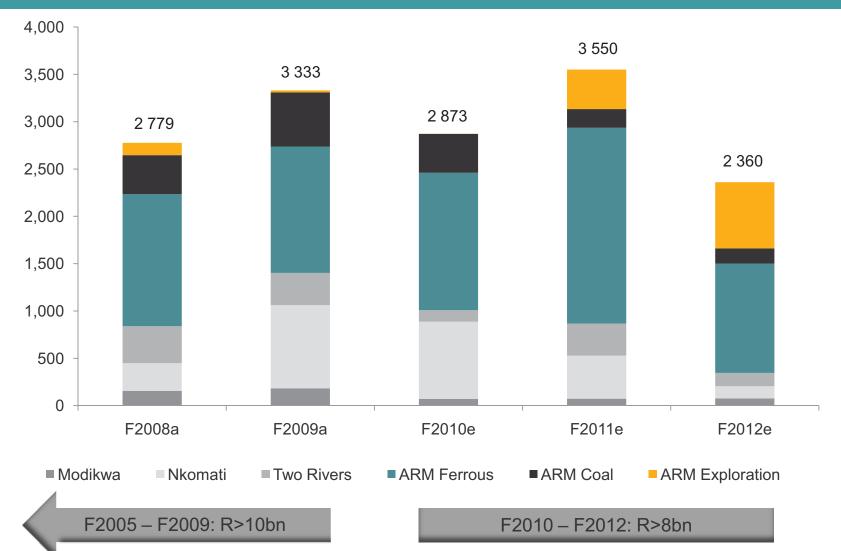
Fit within the ARM quality portfolio and strategic objectives - Low unit cost and long life assets

Remember "We do it better"



Growth projects continue

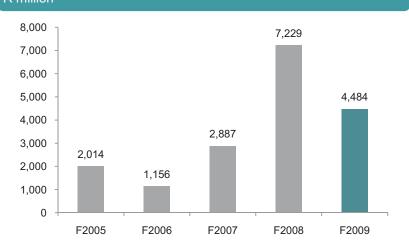
Attributable capital expenditure by division R million



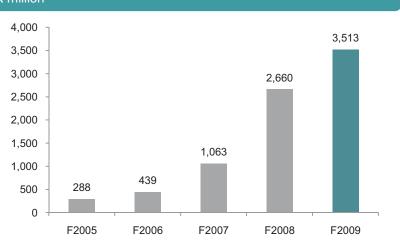


Balance Sheet strength

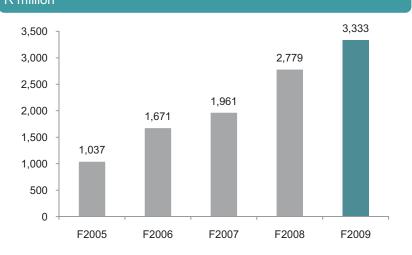
EBITDA excluding exceptional items R million



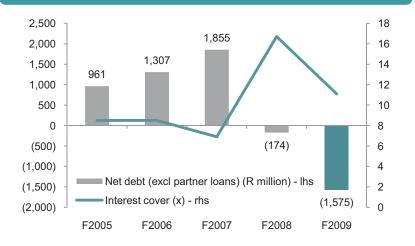
Cash on Balance Sheet R million



Capital expenditure R million



Net debt/(cash) and interest cover R million

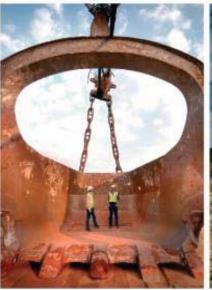




Questions











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