

## Aggressive Growth Continues



**JSE Showcase 10 February 2011**  
**Stompie Shiels – Executive Director: Business Development**

**We do it better**

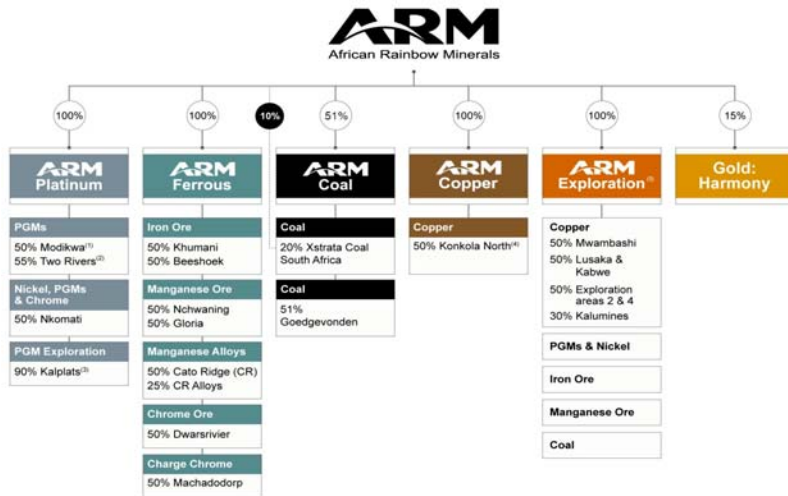
Certain statements in this report constitute forward looking statements that are neither reported financial results nor other historical information. They include but are not limited to statements that are predictions of or indicate future earnings, savings, synergies, events, trends, plans or objectives. Such forward looking statements may or may not take into account and may or may not be affected by known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company to be materially different from the future results, performance or achievements expressed or implied by such forward looking statements. Such risks, uncertainties and other important factors include among others: economic, business and political conditions in South Africa; decreases in the market price of commodities; hazards associated with underground and surface mining; labour disruptions; changes in government regulations, particularly environmental regulations; changes in exchange rates; currency devaluations; inflation and other macro-economic factors; and the impact of the AIDS crisis in South Africa. These forward looking statements speak only as of the date of publication of these pages. The Company undertakes no obligation to update publicly or release any revisions to these forward looking statements to reflect events or circumstances after the date of publication of these pages or to reflect the occurrence of unanticipated events.

**“ARM has achieved good operational results with significant volume growth and continues to control its costs. We have delivered on our 2 X 2010 growth strategy and are continuing with an aggressive growth strategy in our portfolio of commodities. ARM’s financial position remains robust”.**

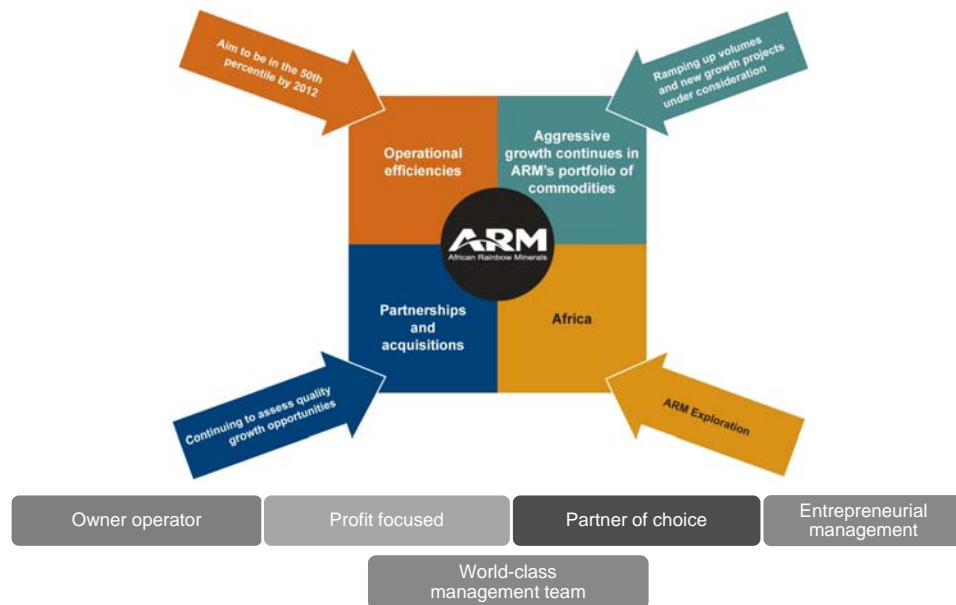
**Patrice Motsepe**  
ARM Executive Chairman

<b>Primary listing</b>	<b>JSE Limited</b>
Share price	ZAR 210.50 per share
Market capitalisation	ZAR 45 billion
Market capitalisation (at an exchange rate of R7.17/\$)	US\$ 6.3 billion
JSE ticker symbol	ARI
Average daily volume traded in preceding 12 months	473 815 shares per day
12 month high	ZAR 229.50 per share
12 month low	ZAR 146.25 per share

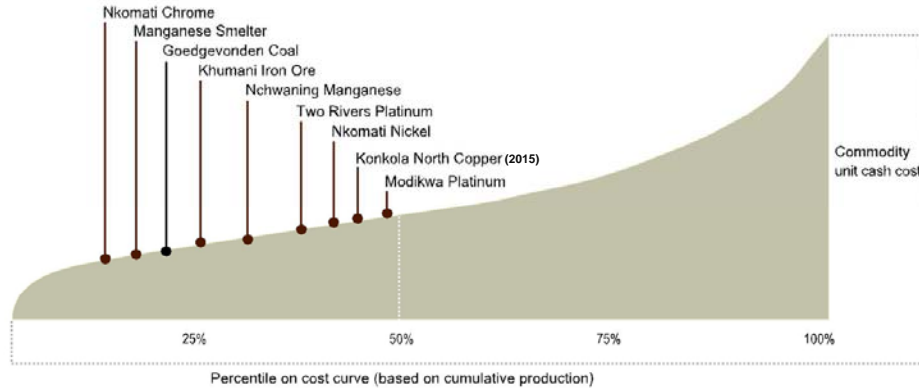
*All share and exchange rate information as at 31 January 2011*



(1) Assets held through ARM Mining Consortium's effective interest of 41.5%, the balance held by local communities.  
 (2) ARM shareholding in Two Rivers will reduce to 51% once the transfer of Kalkfontein portions 4, 5 and 6 and Tweefontein prospecting rights has been effected.  
 (3) Platinum Australia earned in 12% ownership on completion and approval of the prefeasibility study. The transfer of this ownership is awaiting approval from the Department of Mineral Resources. Platinum Australia will earn up to 49% on completion of a bankable feasibility study. In the event that the JV acquires Anglo American's 10%, Platinum Australia has the right to acquire 49% of the acquired 10%.  
 (4) Konkola North is subject to a buy-in right of up to 20% (5% free-carried interest) by state-owned ZCCM Investment Holdings plc.  
 (5) ARM Exploration is involved in identifying and assessing exploration and mineral business opportunities in sub-Saharan Africa.



ARM target for operations on the respective global cost curve by 2012  
(ARM estimate, benchmarked at steady-state/normalised production volumes)



**ARM's Portion**



**Partners' Portion**



Projected total investment over 9 years in growth ±R42 bn

## Delivering quality growth projects

Large opencast mines

Low cost operations, all below the 50<sup>th</sup> percentile of the global curve at steady state

Long life mines, all in excess of 25 years

Mines and plants are well advanced with ramp-up

More than 60% of capital expenditure already spent, low capital risk

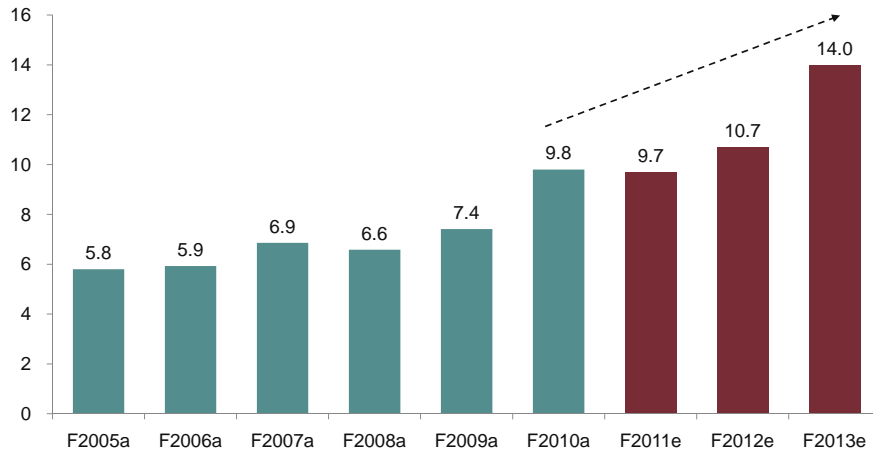
Modern and high technology plants

Safe mechanised mining

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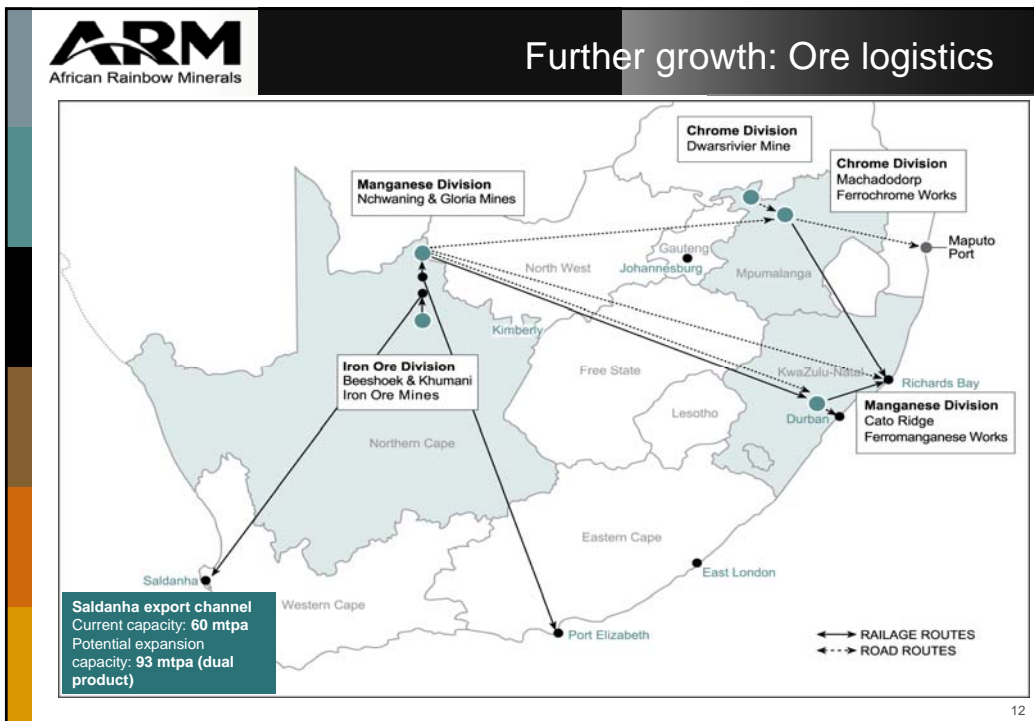
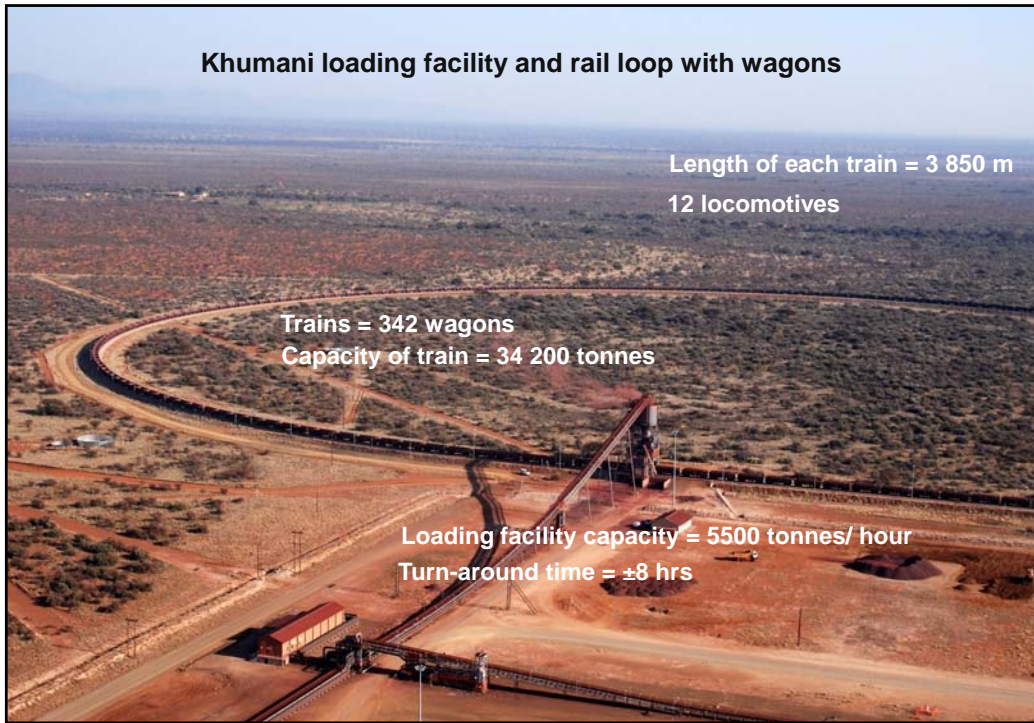
## Aggressive growth in iron ore continues

Export iron ore sales volumes (on 100% basis – million tonnes)

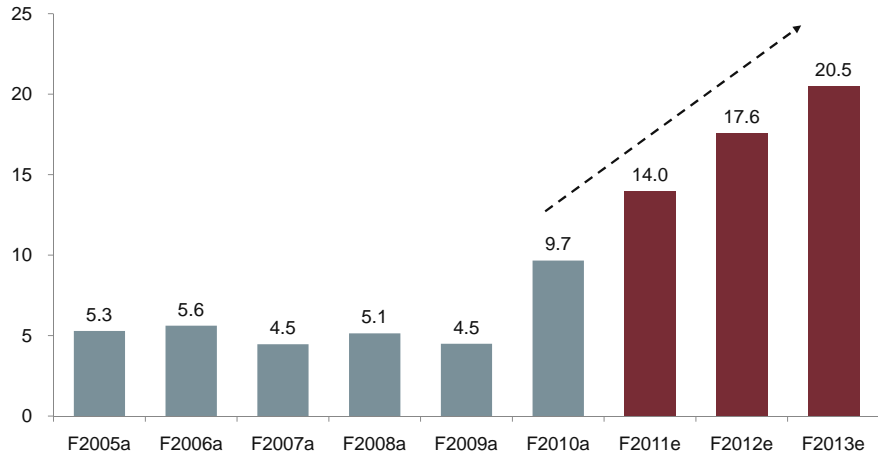


The "a" included in the x-axis refers to actual and the "e" to estimated

10



Nickel sales volumes (on 100% basis – thousand tonnes)

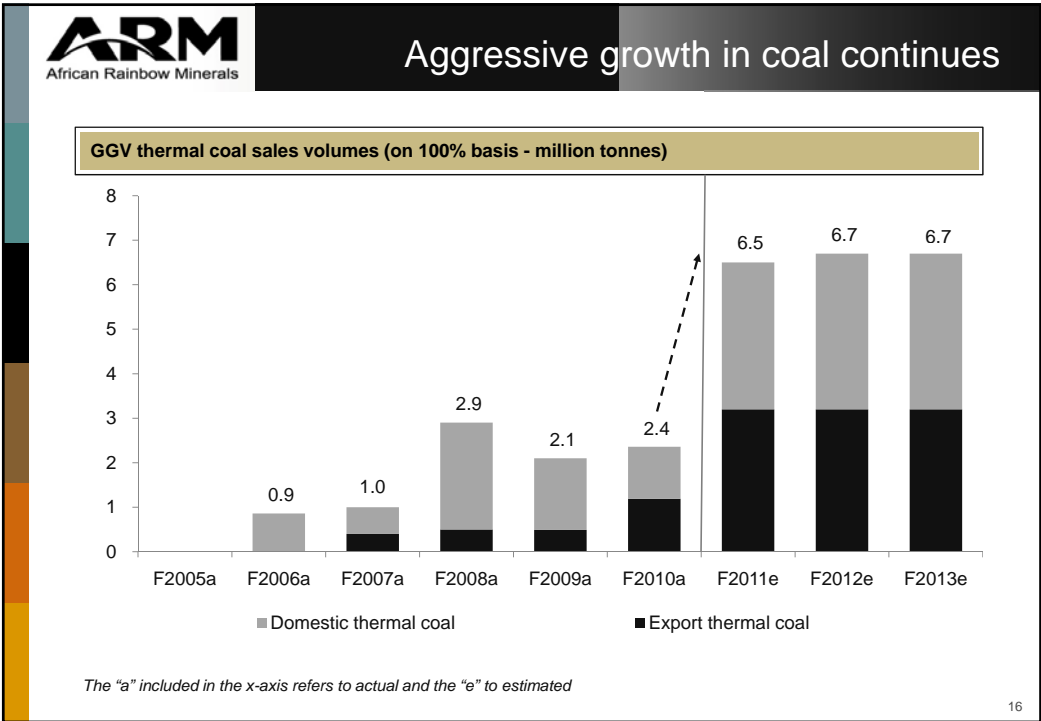


The "a" included in the x-axis refers to actual and the "e" to estimated

At steady state the Nkomati Nickel Mine will produce:

20 500 tonnes	Nickel
110 000 ounces	Platinum Group Metals
10 000 tonnes	Copper
1 000 tonnes	Cobalt
500 000 tonnes	Chrome concentrate









## Konkola North Copper Project released

Ore resource of 300 million tonnes at 2.57% copper

2.5 million tonne milled yielding 45 000 tonnes copper per annum

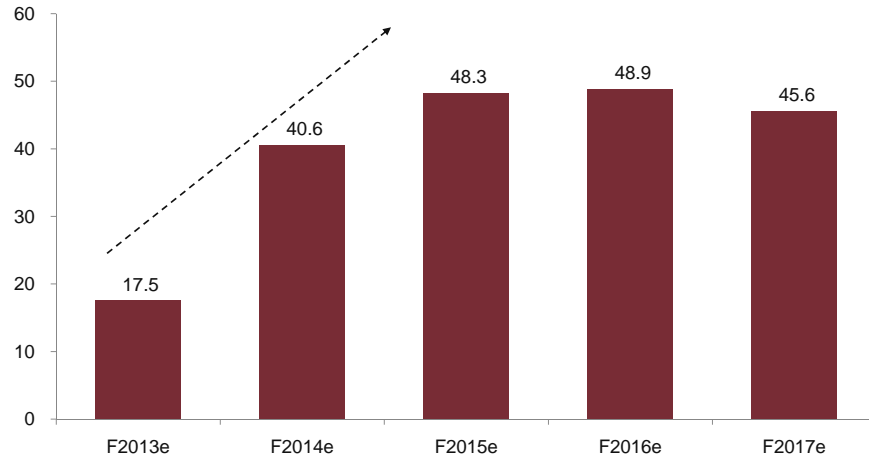
Commission concentrator – December 2012, full production 2015  
Life of mine – 28 years

Total capital expenditure – US\$380 million in July 2010 terms

C1 cash cost – US\$1.07/lb (45<sup>th</sup> percentile - 2015)

Potential to increase output to 100 000 tonnes copper per annum (area A production)

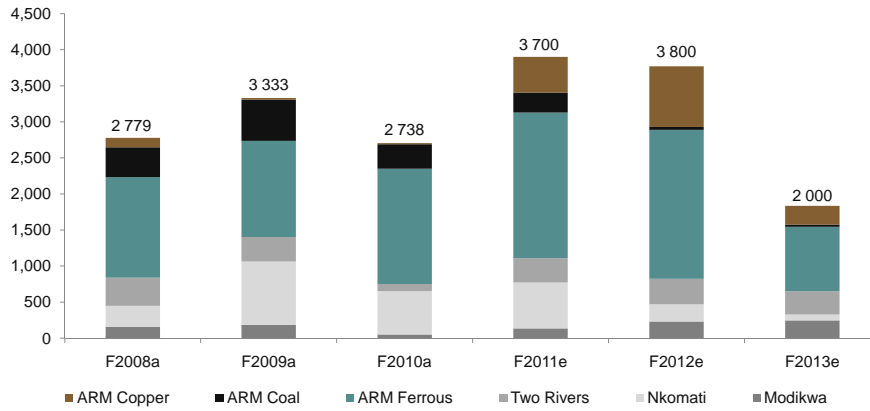
Copper sales volumes (on 100% basis – thousand tonnes)



The "e" included in the x-axis refers to estimated



Attributable capital expenditure by division (R million)



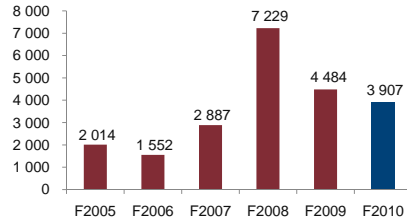
← F2005 – F2010: R>13.5bn      F2011 – F2013: R9.5bn

The "a" included in the x-axis refers to actual and the "e" to estimated

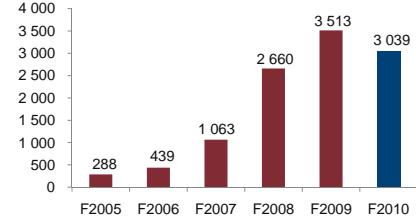
Potential Future Projects

- Khumani expansion
- Manganese expansion
- Smelter expansions
- Thermal coal projects
- Modikwa expansion
- Kalplats Platinum
- Kalumines Copper Project

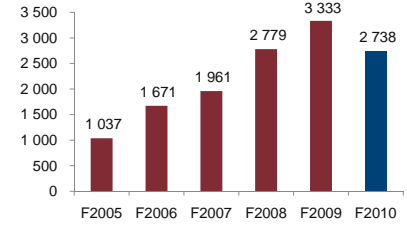
**EBITDA excluding exceptional items**  
R million



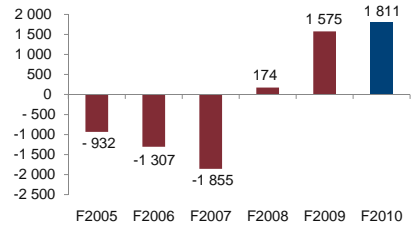
**Cash on statement of financial position**  
R million



**Capital expenditure**  
R million



**Net cash/(net debt) excluding partner loans**  
R million



**Questions**

**We do it better**