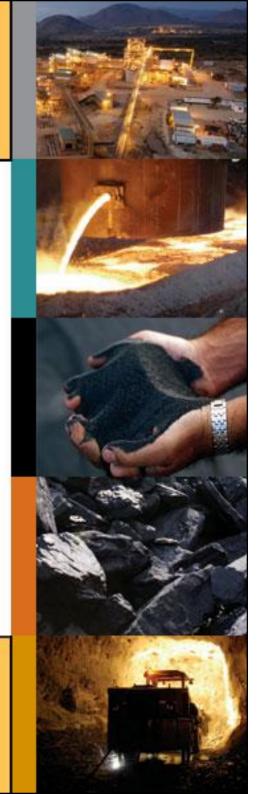


# Interim results for the six months ended 31 December 2006

Tuesday, 20 February 2007

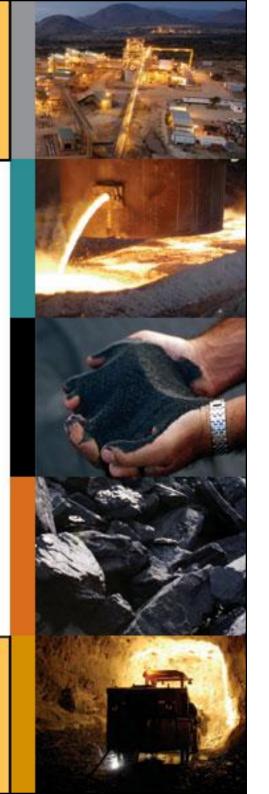




"Headline earnings increased by 318% to R548 million for the six months under review.

We continue to make good progress in building a globally competitive diversified mining company."

Patrice Motsepe, Executive Chairman





#### Disclaimer

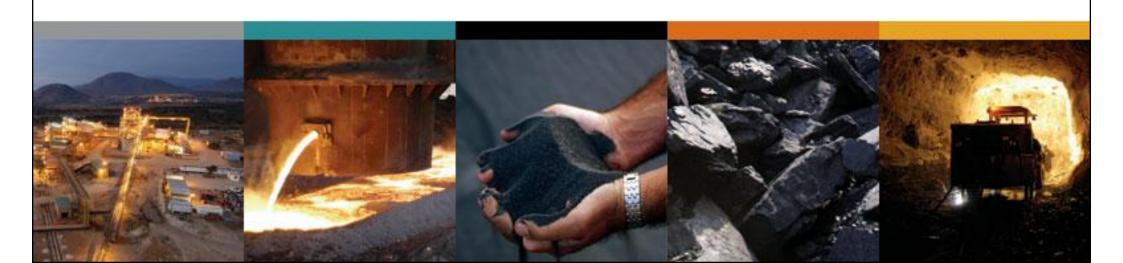
This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and 21E of the Securities Exchange Act of 1934, as amended, that are intended to be covered by the safe harbour created by such sections. All statements other than those of historical facts included in this presentation are forward-looking statements including, without limitation, (i) estimates of future earnings, and the sensitivity of earnings to commodity prices; (ii) estimates of future commodity production and sales, (iii) estimates of future cash costs; (iv) estimates of future cash flows, and the sensitivity of cash flows to commodity prices; (v) statements regarding future debt repayments; (vi) estimates of future capital expenditures; (vii) estimates of reserves, and statements regarding future exploration results and the replacement of reserves. Where the Company expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, forward-looking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by such forward-looking statements. Such risks include, but are not limited to, commodity price volatility, currency fluctuations, increased production costs and variances in ore grade or recovery rates from those assumed in mining plans, as well as political and operational risks in the countries in which we operate and governmental regulation and judicial outcomes. The Company does not undertake any obligation to release publicly any revisions to any "forward-looking statement" to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws.



# Overview and strategy

Patrice Motsepe

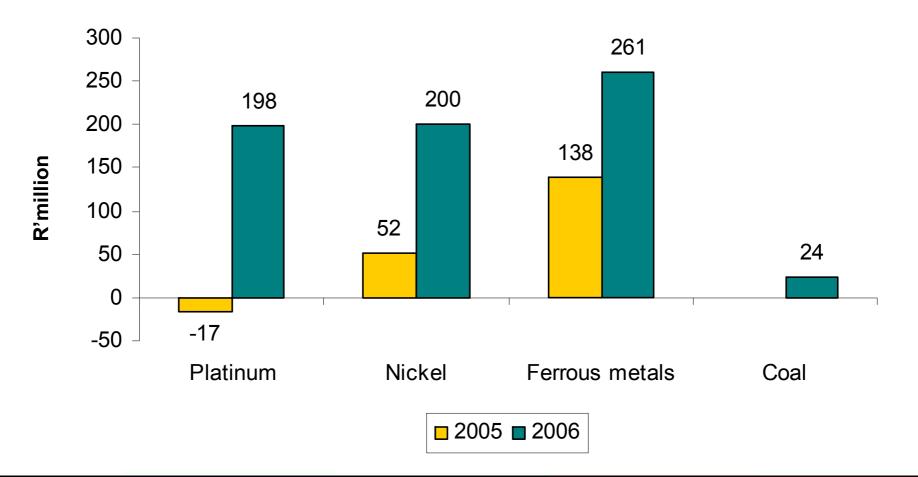
Executive Chairman





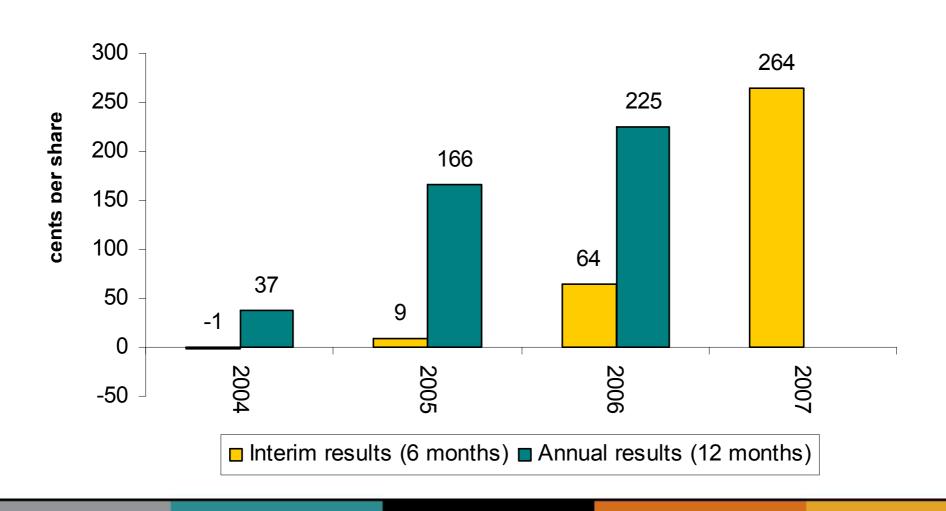
# Highlights

- Headline earnings increased by 318% to R548 million from R131 million
- Headline earnings by operation significantly up period-on-period





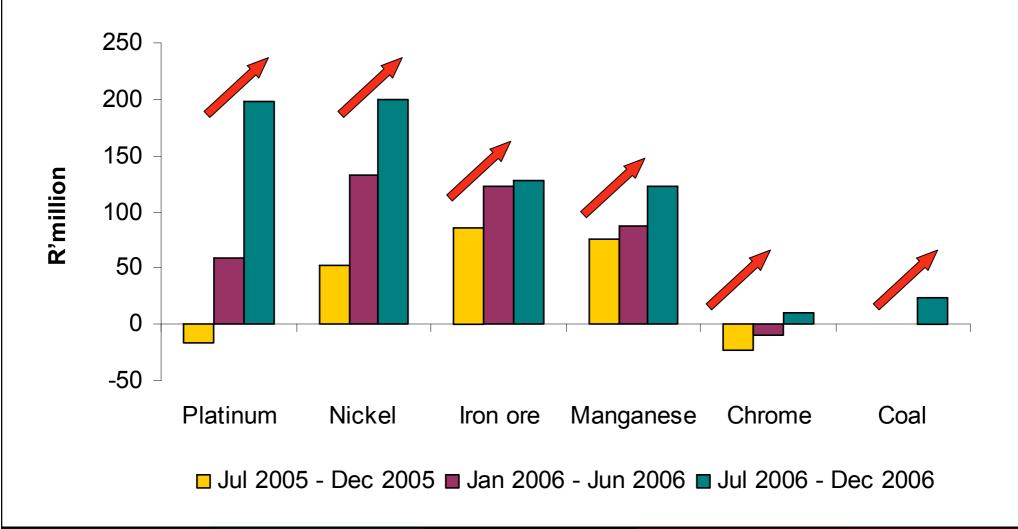
# Headline earnings per share over 3 years





## More balanced and diversified

#### Growth in headline earnings on a six monthly basis





# **Highlights**

- Two Rivers Platinum Mine commissioned and contributed R97 million to headline earnings for the period – capex R197 million below budget and ahead of schedule
- ARM Coal transaction with Xstrata successfully completed
  - Xstrata acquired Total SA's 50% stake in ATC and ATCOM mines
- Khumani export iron ore mine construction commenced
  - evaluating the opportunity to increase first phase from 8.4 mtpa to 10 mtpa
- Record profits from Nkomati Nickel Mine



# Highlights

• Significant increases in product sales:

■ PGMs	1	46% to 213 thousand ounces
<ul><li>Iron ore</li></ul>	1	7% to 2.8 million tonnes
<ul><li>Manganese ore</li></ul>	1	82% to 1 million tonnes
<ul> <li>Ferromanganese</li> </ul>	1	2% to 133 thousand tonnes
Chrome ore	1	23% to 69 thousand tonnes
<ul> <li>Chrome alloys</li> </ul>	1	20% to 107 thousand tonnes



# Growth strategy

• We will continue investing capital in our organic growth programme to double production in key commodities in South Africa by 2010 :

Goedgevonden	> coal	TEAL	copper / gold
Khumani	▶ iron ore	Modikwa	platinum
Nkomati	nickel	Manganese smelters	

- Significant exploration investment into Africa through TEAL
- We expect volume demand and commodity prices to remain strong
- Growth will be underpinned in the medium term by the favourable prices on certain key commodities
  - iron ore, PGMs, nickel and gold to remain strong
  - ferromanganese and ferrochrome have stabilised
- Good progress on our projects will continue to set a strong base for ARM to achieve its growth strategy



## We do it better

Nchwaning III

Two Rivers

· Khumani Mine

· Nkomati Chrome Mine

Upgrading and modernisation of smelters

 Continuous cost reduction strategies at all operations Increasing operational efficiency to maintain and improve competitiveness

Creating organic growth in key commodities and core assets – 2 x 2010 strategy Two Rivers •

Nkomati expansion •

Modikwa •

Dwarsrivier •

Khumani •

Nchwaning III •

GGV coal •



Unlocking value in the exploration portfolio Growing the company through value adding acquisitions

Listing and capitalisation of exploration assets through TEAL

Formation of ARM Coal with Xstrata



## **Business review**

André Wilkens

Chief Executive Officer





# 2 x 2010 growth strategy – 100% basis

#### **ARM Platinum at a glance**

	Steady-state,		At steady state		
Operation	ramp-up or exploration / project	Production in FY 2006	Production	Financial year	Life of mine (years)
Modikwa	Ramp-up	293 313 oz PGMs	350 000 oz PGMs	2007	30 years on the UG2 orebody
Two Rivers	Ramp-up	n/a	220 000 oz PGMs	2008	20 years on the UG2 orebody
Nkomati Extension	Ramp-up	5 616 t Ni 3 398 t Cu 49 437 oz PGMs	5 000 t Ni n/a	n/a	10 years without large scale expansion released
Nkomati Large Scale Expansion	Project	n/a	21 500 t Ni 12 000 t Cu 130 000 oz PGMs	2010	20
Nkomati Chrome	Ramp-up	n/a	720 000 tpa	2007	5
Kalplats PGM Project	Exploration	n/a	n/a	n/a	n/a



# 2 x 2010 growth strategy – 100% basis

#### **ARM Ferrous at a glance**

		Production in	Capac	Capacity at steady-state	
Operation	Metal / product	FY 2006 Tonnes (000)	Tonnes 000 p/a	Financial year	mine (years)
Nchwaning II & III	Manganese	2 424	3 000	Volumes dependent on market demand and logistical constraints	30
Gloria	Manganese	148	600	Volumes dependent on market demand and logistical constraints	30
Dwarsrivier	Chrome	526	1 500	2009	30
Beeshoek	Iron ore	5 536	6 000	Volumes to decline as Khumani ramp-up occurs	7
Khumani Ph1 Khumani Ph 2	Iron ore	Nil	8 400 16 800	2008 2010	30



# Attributable capital expenditure by division

	Actual	•	Estimate —	<b></b>
R million	June 2006	June 2007	June 2008	June 2009
ARM Platinum	1 114	820	355	257
<ul> <li>Modikwa</li> </ul>	107	184	171	161
<ul> <li>Nkomati</li> </ul>	50	213	54	-
• Two Rivers**	957	423	130	96
ARM Ferrous	554	907	920	583
ARM Coal	n/a	177	428	262
TEAL	2	73	1	1
ARM company	1	1	1	1
TOTAL	1 671	1 978	1 570	944

<sup>\*</sup> Excluding Nkomati Expansion and Modikwa Expansion (currently in feasibility)

<sup>\*\*</sup> Consolidated (Impala share to be 45%)



# We do it better

Unit cost improv	% decline for the period		
ARM Ferrous	Iron ore	1	(6)
(Assmang) (real terms)	Manganese ore	Ţ	11
	Manganese alloys	Ţ	6
	Chrome		(3)
ARM Platinum	Modikwa		(6)
	Two Rivers		In build-up phase
Nickel	Nkomati (C1 cost)		87



# Khumani Iron Ore Project

- Construction of Phase 1 (8,4 mtpa) commenced on site in 2006
- R2 billion committed to date
- Application for mining license approved in December 2006
- On schedule for first export railings in April 2008
- Completion July 2008
- Saleable tonnage at Beeshoek continues at 5 mtpa
- On mine production costs anticipated to reduced by 20% to 30% compared with Beeshoek
- Negotiations with Transnet for a long term (25 years) export contract nearing finality
- 10 mtpa expansion and Phase 2 to be presented to boards during early 2007
- Funding from internal Assmang resources and debt capacity



## **ARM Ferrous**

### Earnings for Assmang – 100% basis

#### Six months ended 31 December

R'million	2006	2005
Iron ore division	260	169
Manganese division	244	152
Chrome division	21	(46)
Total	525	275



## **ARM Ferrous**

#### Assmang product sales volumes – 100% basis

#### Six months ended 31 December

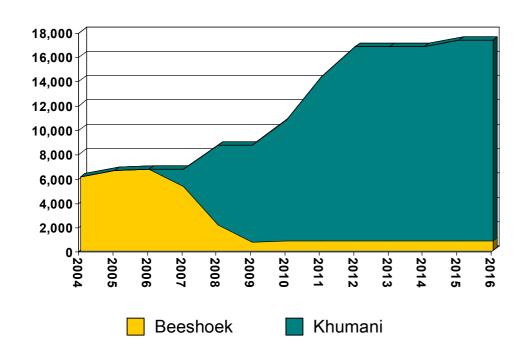
	2006 '000 metric tonnes	2005 '000 metric tonnes	% change
Iron ore	2 783	2 600	7%
Manganese ore *	1 046	573	82%
Manganese alloys	133	130	2%
Charge chrome	107	89	20%
Chrome ore *	69	56	23%

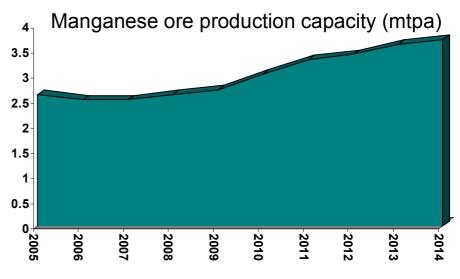
<sup>\*</sup> Excluding intra-group sales



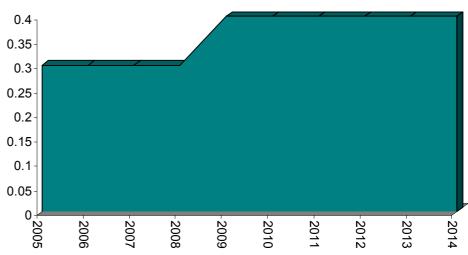
# ARM Ferrous – production growth

Iron ore: Projected export volumes (tpa)





Ferromanganese production capacity (mtpa)





- Modikwa Platinum Mine
  - Modikwa reported attributable earnings of R101 million, up from a loss of R17 million for the prior period
  - PGM in concentrate up by 8%
  - Cost per PGM ounce increased by 6% to R3 528 (US\$487 per PGM ounce)
  - Ramp-up substantially complete and change in mining method (to breast mining on strike) sufficiently advanced
  - Opportunity to focus more aggressively on cost targets
- Future strategies:
  - entrench production levels
  - 24 km of strike and substantial amount of resources in the ground
    - further optimisation plans of the orebodies are being considered
    - Merensky trial mining



Modikwa – 100% bas	is	Six months en	ided 31 December	
		2006	2005	% change
Tonnes milled	Million tonnes	1.31	1.29	2
Head grade (4E)	g/t	4.43	4.15	7
PGMs-in-concentrate	ounces	158 247	145 932	8
Cash cost:	• R/tonne	426	373	(14)
	• R/Pt oz	7 808	7 349	(6)
	• R/4E oz	3 528	3 311	(7)
Capex	R million	99	60	65
Cash operating profit	R million	491	82	499



- Two Rivers Platinum Mine
  - Plant started ahead of schedule with ore throughput in August 2006
  - Cost capitalised to September 2006
  - Design milling capability of 225 000 tonnes per month achieved in January 2007 on a weekly basis
  - Mine to be at full capacity during Q4 of 2007 calendar year



## Two Rivers Platinum Mine

#### **Current status**

Project capex	R1.104 billion
Projected capital saving	R197 million
Mining production	
<ul> <li>initial ore stockpile</li> </ul>	1 220 000 tonnes
<ul> <li>footwall decline down to 7 level</li> </ul>	
• + North decline	40 000 tonnes per month
Concentrator	
<ul> <li>concentrator design throughput</li> </ul>	225 000 tonnes per month

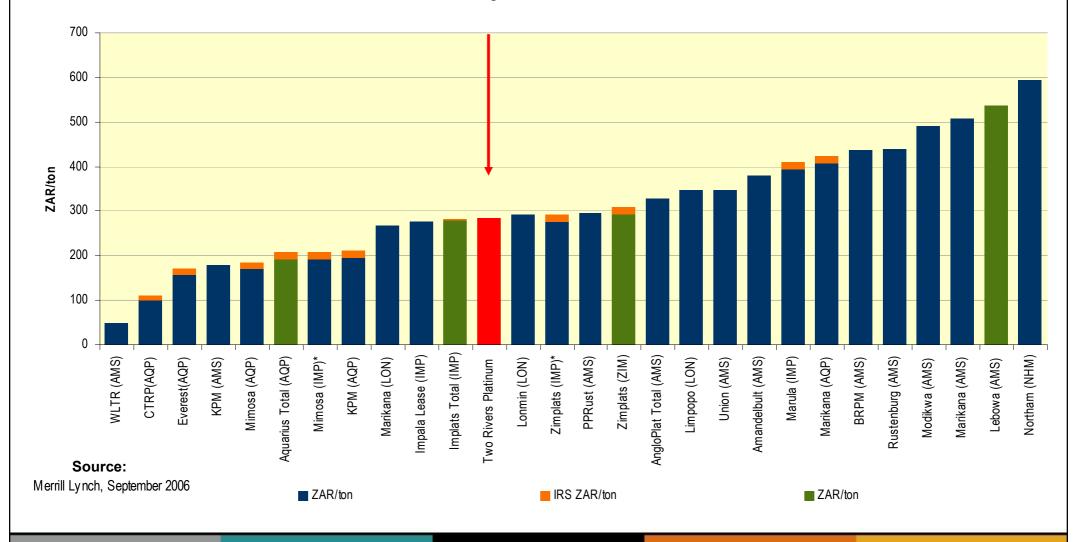


Two Rivers – 100% basis		Six months end		
		2006	2005	% change
Tonnes milled	Million tonnes	0.75	n/a	n/a
Head grade (4E)	g/t	3.34	n/a	n/a
PGMs-in-concentrate	ounces	54 882	n/a	n/a
Cash cost:	• R/tonne	284	n/a	n/a
	• R/Pt oz	4 508	n/a	n/a
	• R/4E oz	2 580	n/a	n/a
Capex	R million	228	n/a	n/a
Cash operating profit (3 months)	R million	288	n/a	n/a



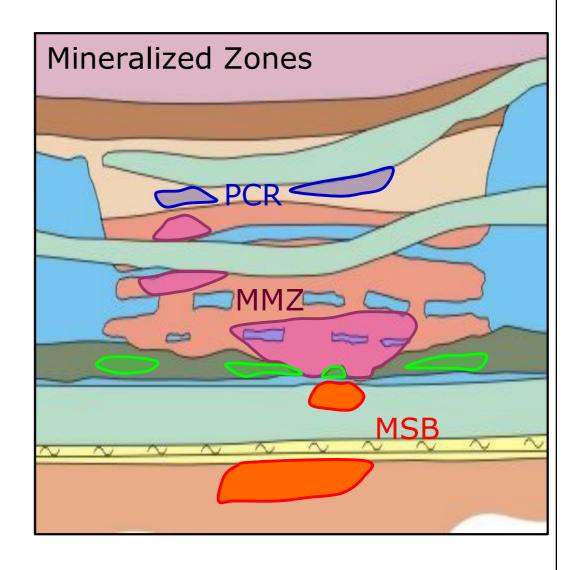
## Two Rivers Platinum Mine

## Industry cost curve





- Nkomati Nickel Mine
  - Mine fully exploited current high nickel prices
  - Resources and reserves for large scale expansion significantly increased
  - Transformation from low volume
     / high grade (MSB) to high
     volume / lower grade (MMZ) to
     take place this year





# Nkomati Expansion Phases

		Year 1	Year 2	Year 3	Year 4	Year 5
MSB	Capex					
(30 tpm)	Revenue					
MMZ Phase 1	Capex	R 400 m				
(100 ktpm)	Revenue					
MMZ Phase 2 a	Capex					
(+ 375 ktpm)	Revenue					
475 ktpm						
MMZ Phase 2b	Capex					
(Increase Phase 1 to 300 ktpm)	Revenue					
675 ktpm						
Phase 3	Capex					
Nickel refining	Revenue					
21 500t Ni/a						

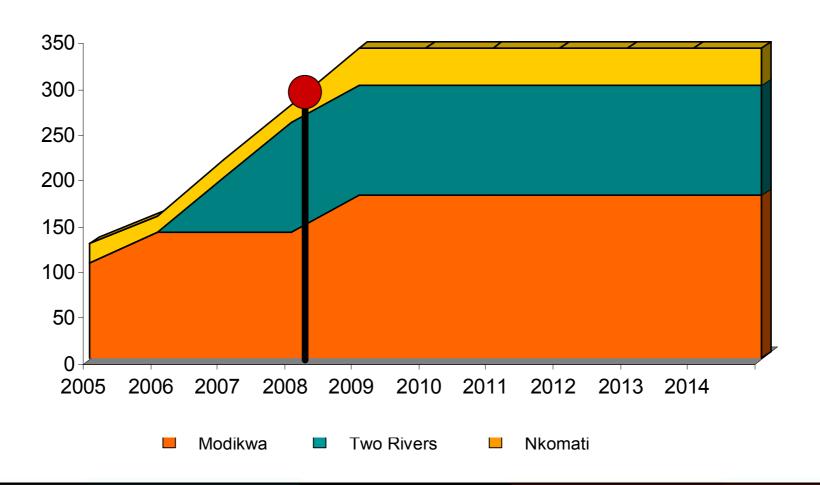


Nkomati – 100% basis		Six months ended 31 December			
		2006	2005	% change	
Cash operating profit	R million	602	195	209	
Tonnes milled	Million tonnes	170	182	(7)	
Head grade	% nickel	1.98	1.97	1	
On-mine cash cost per tonnes treated	R/tonne	446	508	12	
Cash cost (net of by-products)	US\$/lb	0.11	0.87	87	
Market sales					
Nickel	tonnes	2 448	2 534	(3)	
Copper	tonnes	1 555	1 485	5	
Cobalt	tonnes	36	42	(14)	
PGMs	ounces	19 428	16 431	18	
Chrome ore	tonnes	166 648	n/a	n/a	



# ARM Platinum – PGM production growth

#### Growth in attributable PGM ounces (000oz)





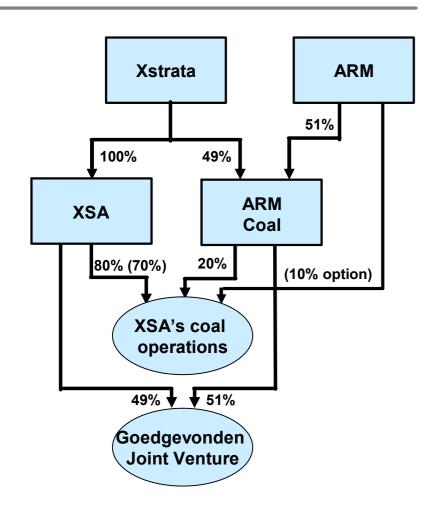
#### **ARM Coal**

- Formation of ARM Coal now fully implemented
  - Effective economic stake in Xstrata Coal South Africa at 20.2% (post option exercised by ARM)
  - 51% shareholding in the 6.6 mtpa Goedgevonden project
- Xstrata Coal SA bought the 50% held by Total SA in the ATCOM and ATC mines thereby securing outright control
  - Xstrata now able to enhance efficiency of these mines and resource significantly
- Goedgevonden coal project:
  - 6.6 mtpa saleable coal per annum
  - 3.2 mtpa of the above to be exported
  - total capex of R2.9 billion
  - first production Q1 2009
  - RBCT capacity application submitted



#### **ARM Coal**

#### Structure



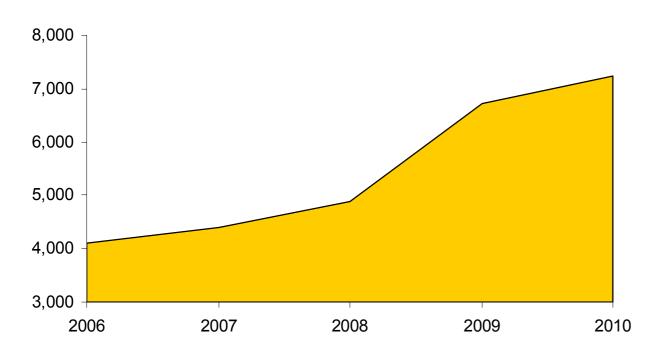
#### Transaction Steps

- ARM Coal is established and ARM and Xstrata subscribe for their interests through respective contributions of R400 million and R384 million
- ARM Coal subscribes for a 20% interest in Xstrata Coal SA in the form of participating preference shares, giving ARM Coal the right to participate in Xstrata's existing South African coal business
- On 1 September 2006 ARM acquired an additional 10% direct equity based participation interest in Xstrata Coal South Africa for a subscription price of R400 million



# ARM Coal – production growth

#### Attributable saleable tonnes



- 76% growth over 5 years
- Total synergy with ATC
- Applied for 3,2 mtpa Phase V
   Richards Bay Coal Terminal
- 18 new prospecting licenses



#### **TEAL**

- Significant upside achieved on Otjikoto gold orebody
  - 873 000 oz defined in IPO prospectus in late 2005
  - Upgraded by 46% to 1 300 000 ounces by 2006
  - Further drill results being analysed
- Mwambashi feasibility study completed
  - 12 000 tonnes per annum of copper
- Konkola North feasibility study expected to be finalised by April 2007
- Progress in the DRC:
  - resolved issue with artisanal miners
  - established drill rigs and bulldozers on site at Kalumines copper-cobalt project
  - Three drill rigs on site



## Summarised income statement

#### Six months ended 31 December

	Unaudited**	Reviewed
R'million	2006	2005
Revenue	2 641	2 362
Profit from operations	1 039	498
Income from investments	24	10
Finance costs	(151)	(81)
Income from associate	34	-
Exceptional items	14	116
Taxation	(329)	(166)
Minority interest	(71)	(130)
Profit after tax and minorities	560	247
Headline earnings	548	131

<sup>\*\*</sup> Assmang proportionately consolidated with effect from 1 March 2006



## Summarised balance sheet

	Unaudited	Audited
R'million	December 2006	June 2006
ASSETS		
Non-current assets	14 009	12 305
Current assets	3 018	2 306
	17 027	14 611
EQUITY AND LIABILITIES		
Capital and reserves	10 745	10 250
Minority interest	217	143
Total shareholders' interest	10 962	10 393
Non-current liabilities	4 224	2 606
Current liabilities	1 841	1 612
	17 027	14 611
Net debt	3 279	1 813

Balance sheet strong with total assets of R17 billion



## Breakdown of total debt

#### Long and short term debt at 31 December 2006

	R million
Assmang – 50%	143
ARM Company	1 283
Modikwa	454
ARM Coal	445
Two Rivers (ARM share)	455
ARM attributable debt	2 780
Two Rivers (Impala share)	940
Total debt	3 720
Net gearing (attributable debt)	2 339

- EBITDA for the period strong at R1.2 billion
- Net gearing for ARM relatively low at 21%
- Sufficient capacity to fund current growth



# Questions?

