

"ARM achieved sales volume increases in iron ore, manganese ore, manganese alloys, PGMs, nickel, chrome concentrate and Eskom thermal coal.

We are making substantial progress with our growth projects and are excited about Government's stated commitment to allocate huge resources to upgrade rail, port and electricity infrastructure. This will support and enhance our aggressive growth strategy."

> Patrice Motsepe ARM Executive Chairman

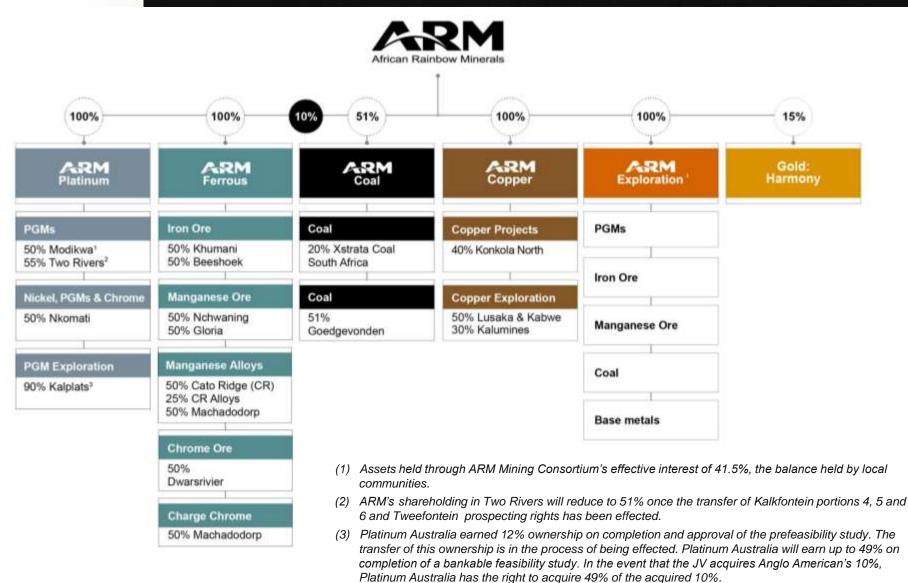


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Group structure



(4) ARM Exploration is involved in identifying and assessing exploration and mineral business opportunities in sub-Saharan Africa.

Overview and strategy

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Patrice Motsepe, Executive Chairman

Loading at the Khumani Iron Ore pit



Headline earnings increased 24% to R1.94 billion (1H F2011 R1.56 billion).

Headline earnings per share were 912 cents per share (1H F2011: 734 cents per share).

Cash generated from operations increased by 25% to R2.56 billion (1H F2011 R2.05 billion).



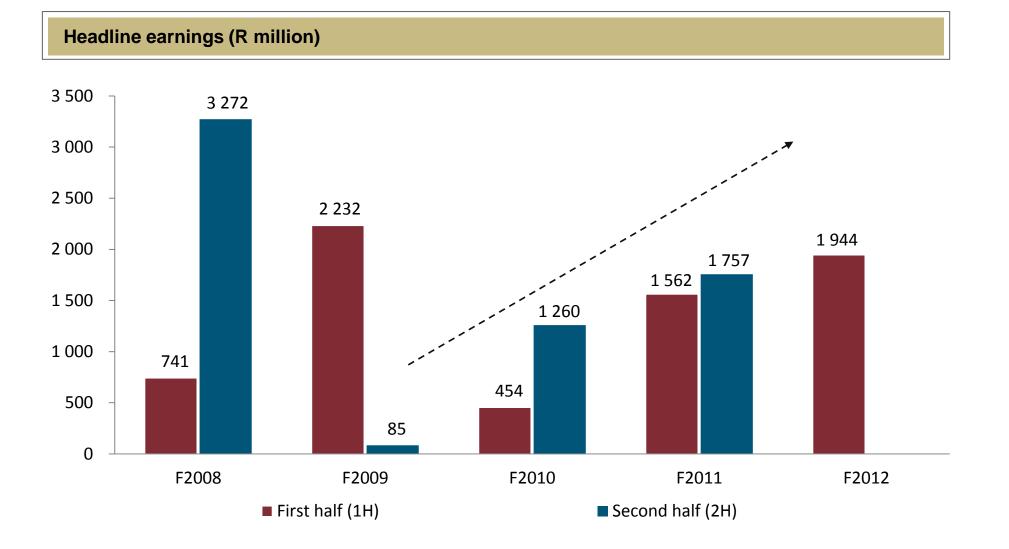
Increased sales volumes for iron ore, manganese ore, manganese alloys, PGMs, nickel, chrome concentrate and Eskom thermal coal.

Robust financial position maintained, with net cash (excluding partner loans) of R1.66 billion.

Government's commitment to substantially invest in rail, port and electricity, supports and accelerates ARM's aggressive growth strategy.

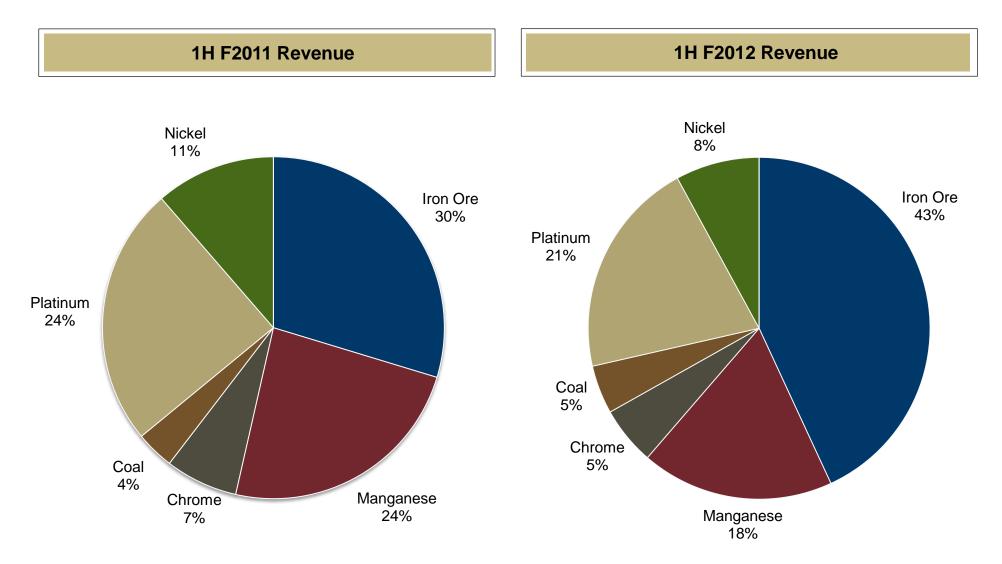


Earnings profile





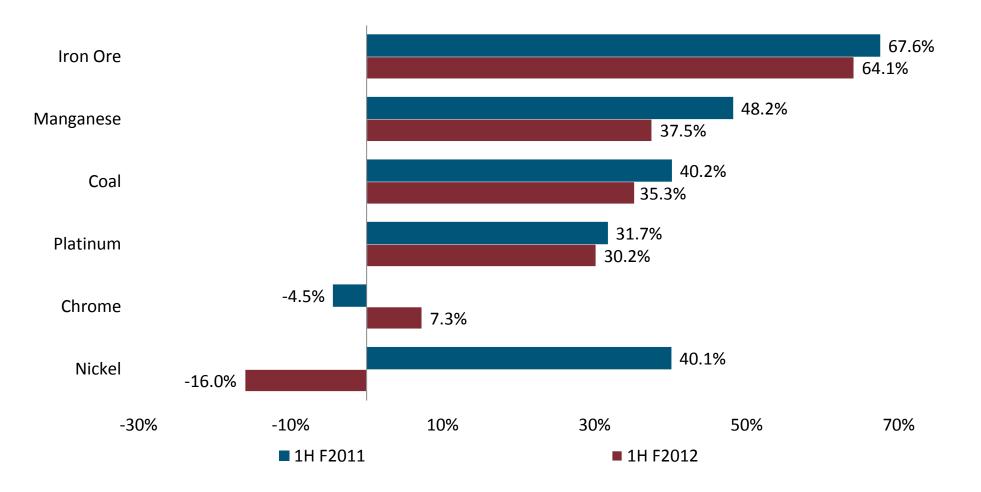
Significant increase in iron ore revenue contribution





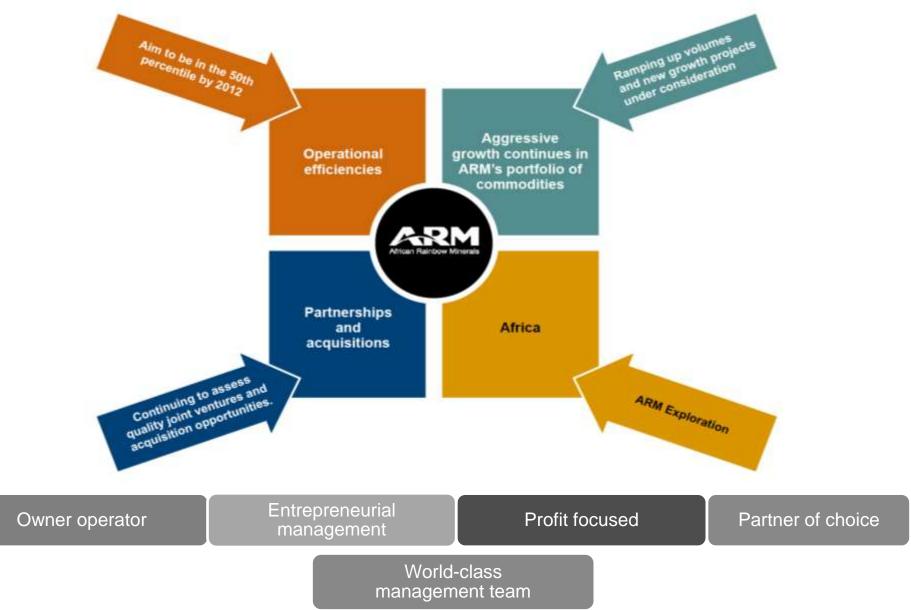
EBITDA margins

The ARM average EBITDA margin decreased to 42% (1H F2011: 46%)





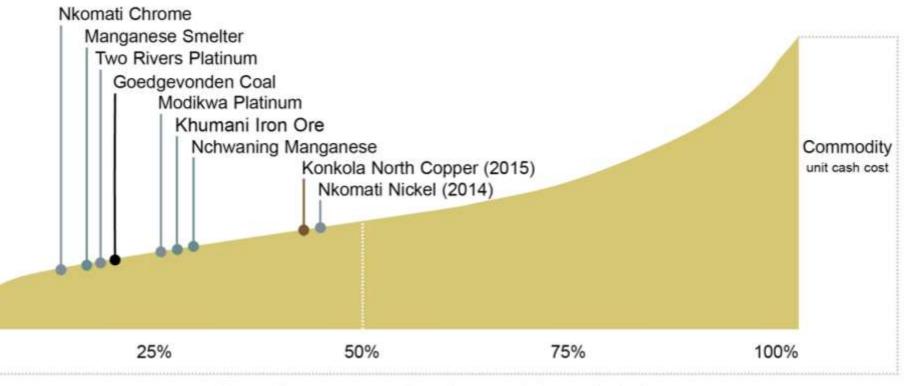
strategy





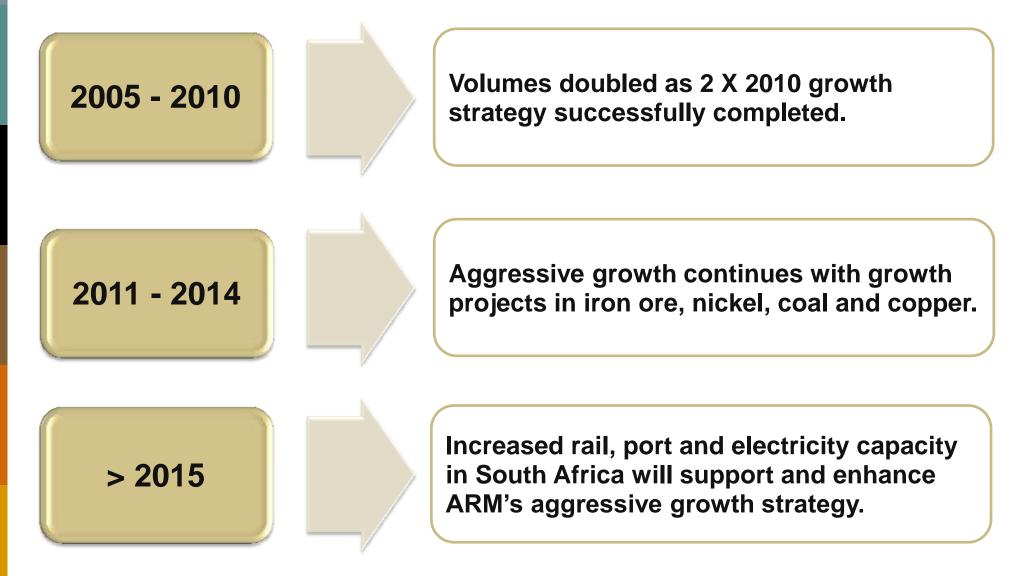
Strong focus on cost control

ARM target for operations on the respective global cost curve by 2012 (ARM estimate, benchmarked at steady-state/normalised production volumes)



Percentile on cost curve (based on cumulative production)

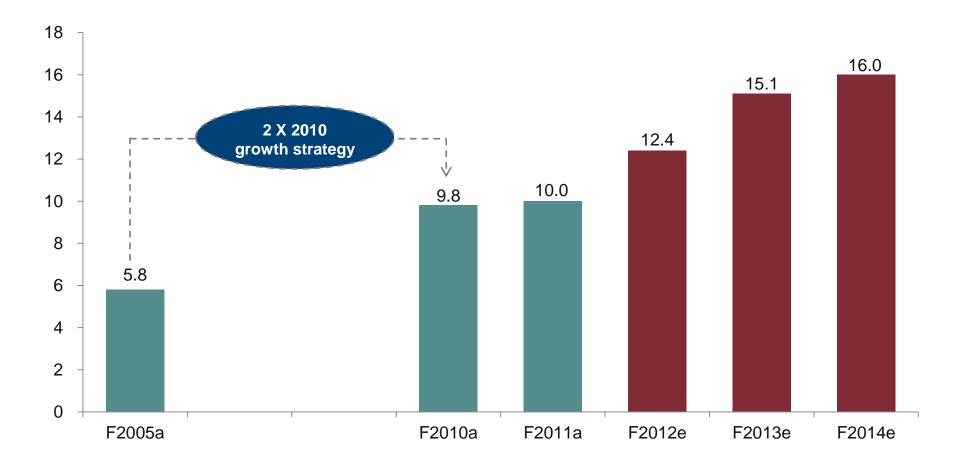






Iron ore growth profile

Iron ore sales volumes (on 100% basis – million tonnes)

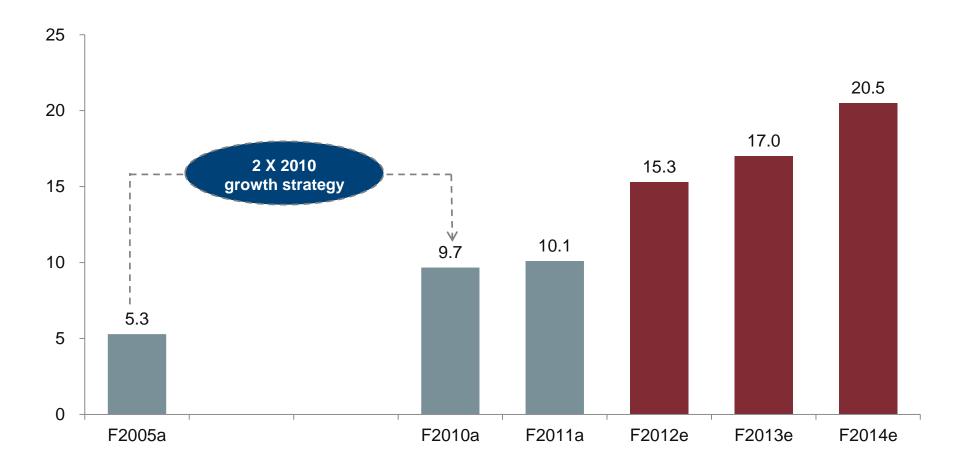


The "a" included in the x-axis refers to actual and the "e" to estimated



Nickel growth profile

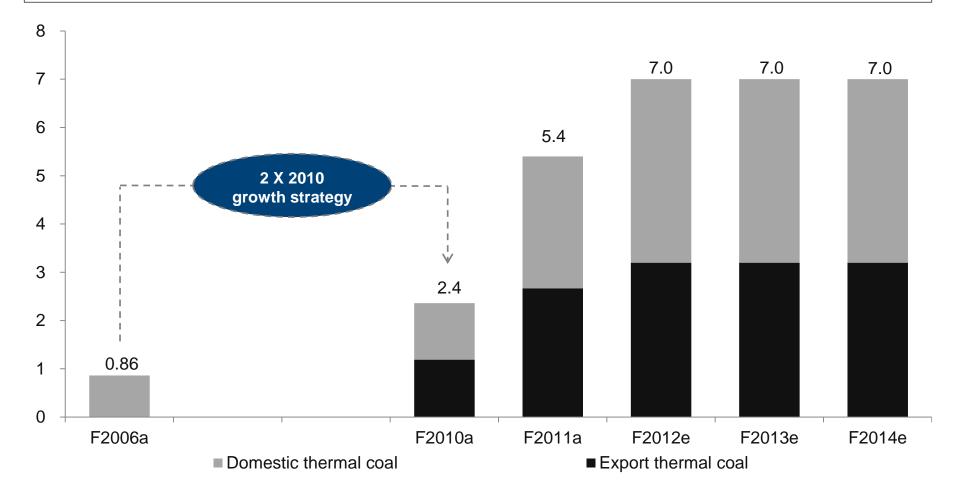
Nickel production volumes (on 100% basis – thousand tonnes)



The "a" included in the x-axis refers to actual and the "e" to estimated



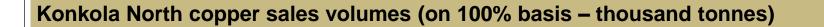


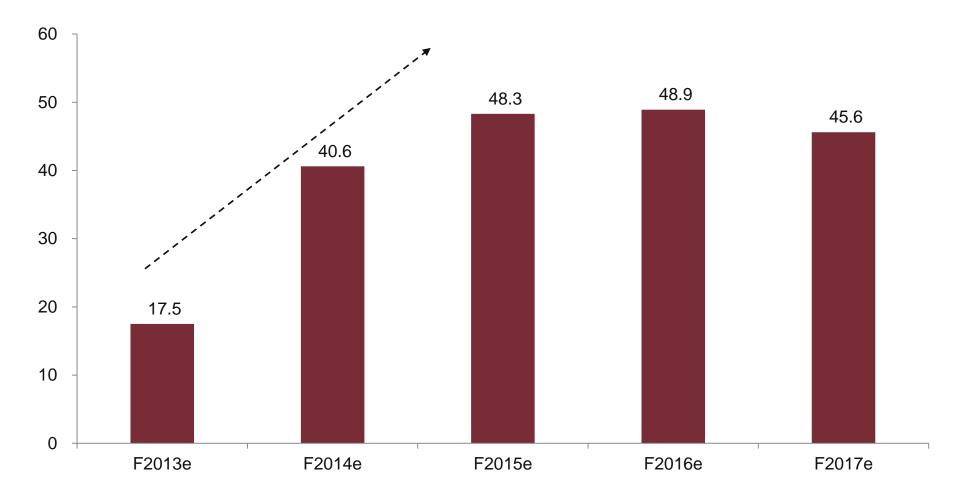


The "a" included in the x-axis refers to actual and the "e" to estimated



Aggressive growth in copper





The "e" included in the x-axis refers to estimated



Significant investment in growth

ARM's Capital Expenditure



Partners' Capital Expenditure



Projected total investment over 10 years in growth

±R50 bn



Potential Future Projects

- Iron ore expansion beyond 16mtpa
- Manganese ore expansion to 6mtpa
- Expansion of Modikwa Platinum Mine to 500 000 PGM ounces per annum
- Two Rivers Merensky Project
- Konkola North Area A
- Kalplats Platinum project
- Exploration with Rovuma Resources
- Thermal coal projects
- Smelter expansions



Two fatalities occurred at the Two Rivers Platinum Mine one on 13 December 2011 and another on 21 January 2012.

A double fatality occurred at Modikwa Platinum Mine on 27 January 2012.

The ARM Board of Directors and ARM management team extends their deepest condolences to the colleagues, friends and family of the deceased.



Modikwa Platinum Mine achieved 5 years and 8 months fatality-free at the end of December 2011, Two Rivers achieved 4 years and two months fatality-free at the end of December 2011.

Khumani Iron Ore Mine completed two million fatality-free shifts

Cato Ridge Works completed one million fatality-free shifts



The Participating Coal Business (PCB) completed the sale of the Spitzkop and Tselentis Collieries in Mpumalanga.

Zambia Consolidated Mines Investment Holdings plc (ZCCM) exercised its option for 20% participation in the Konkola North Copper Project, contributing towards funding proportionately.



Uncertainty in global markets persists driven by European sovereign debt issues, delayed recovery in the US economy and concerns about a slowdown in China.

Volatility in commodity and financial markets is expected to continue in the short-term.

We are confident about the medium-to long-term future of the minerals we mine and we continue to aggressively invest in our expansion projects

Operational review

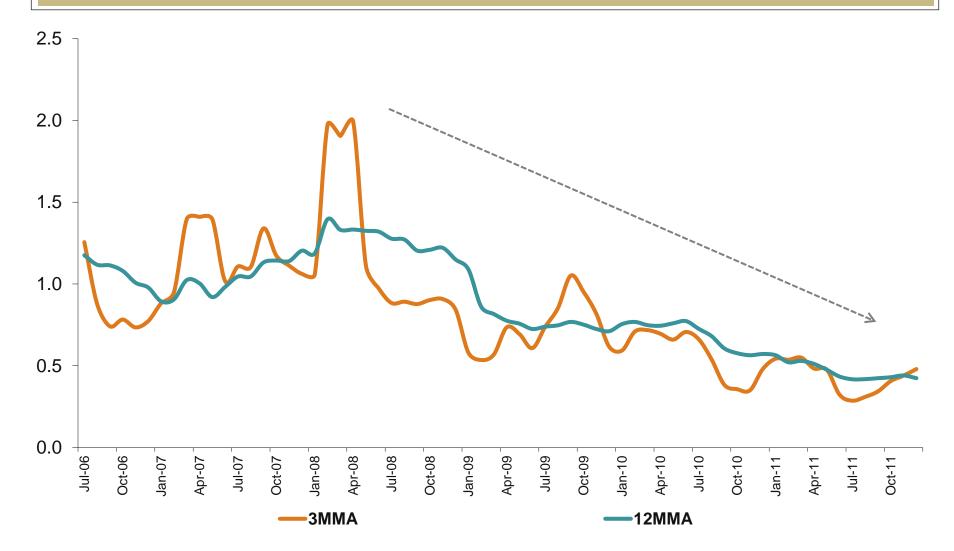
André Wilkens, Chief Executive Officer

Transportation of mill shells for the Konkola North Copper Project



Safety

Lost Time Injury Frequency Rate (LTIFR) measured per 200 000 man hours worked





Headline earnings by division

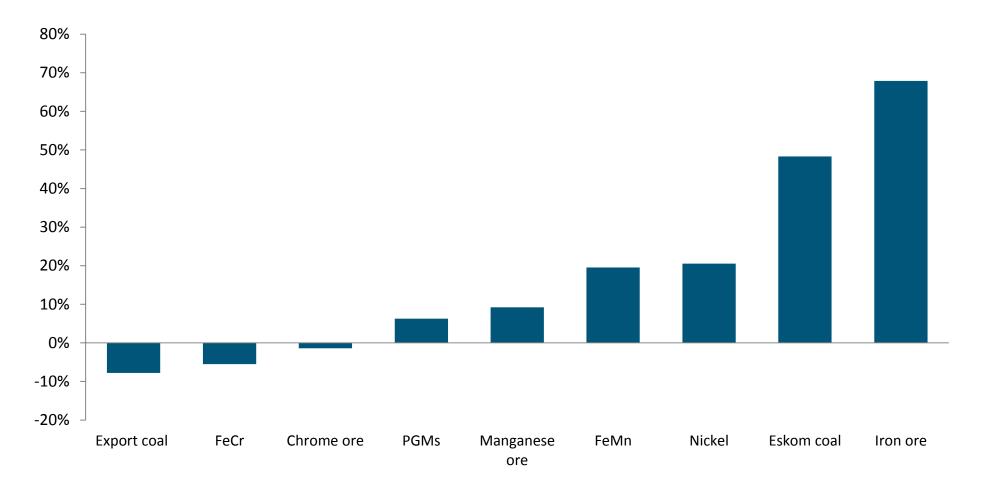
Contribution to headline earnings

Commodity group	six months ended	31 December	
R million	2011	2010	% change
Platinum Group Metals	162	161	1
Nkomati Nickel and Chrome	(128)	134	(196)
Ferrous Metals	1 974	1 256	57
Coal	(12)	(54)	78
Copper	(30)	(64)	53
Exploration	(54)	-	
Corporate, Gold and Other	32	129	(75)
ARM Headline Earnings	1 944	1 562	24



Significant increases in sales volumes

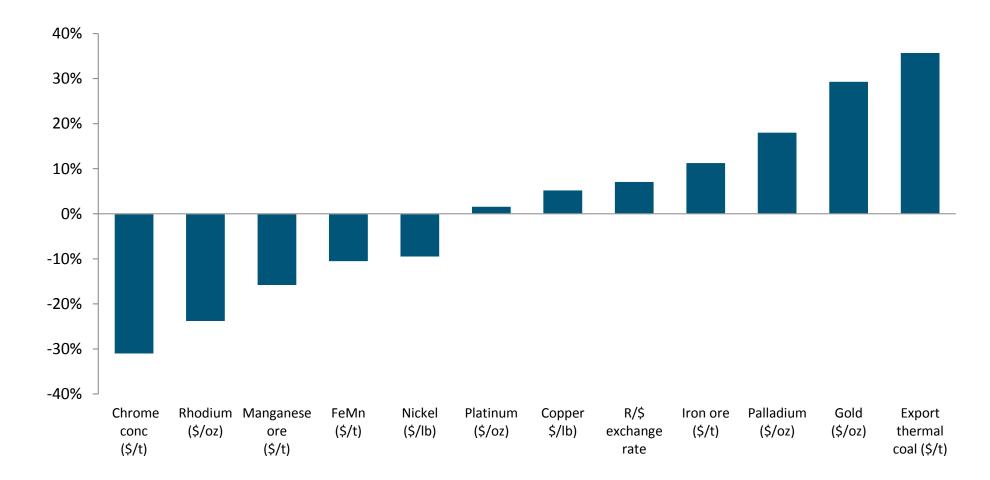
1H F2012 vs. 1H F2011 sales volumes* percentage change





Volatility in commodity prices

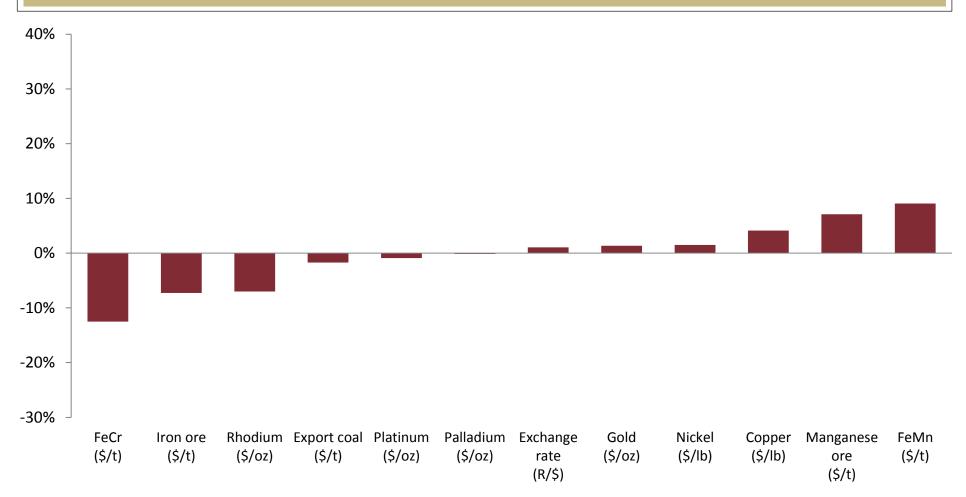
1H F2012 vs. 1H F2011 average realised commodity price percentage change





Spot commodity prices have been subdued

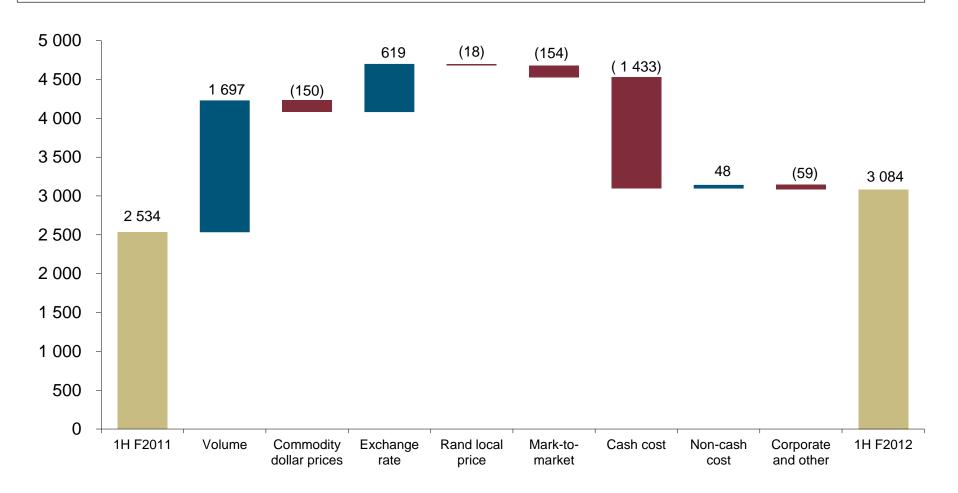






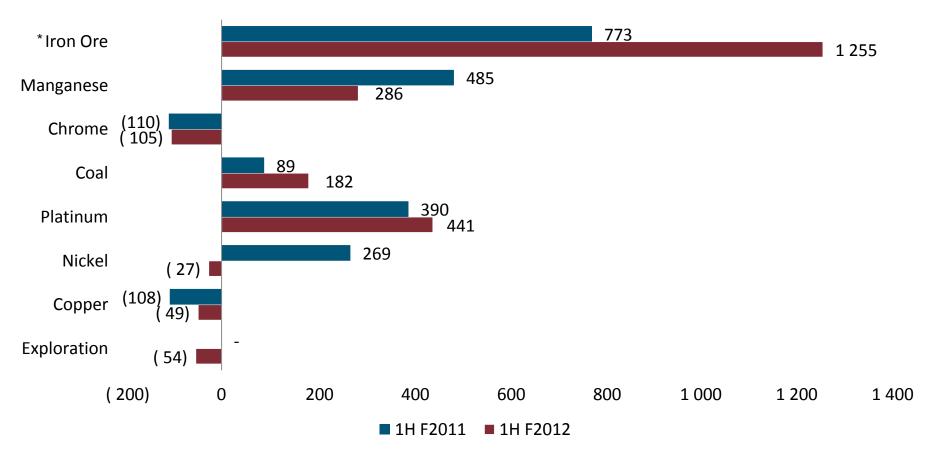
Profit variance analysis

Profit from operations before exceptional items (R million)





Net cash inflow/ (outflow) from operating activities (R million attributable)



* Iron ore cash generated from operating activities excluding dividends paid to ARM



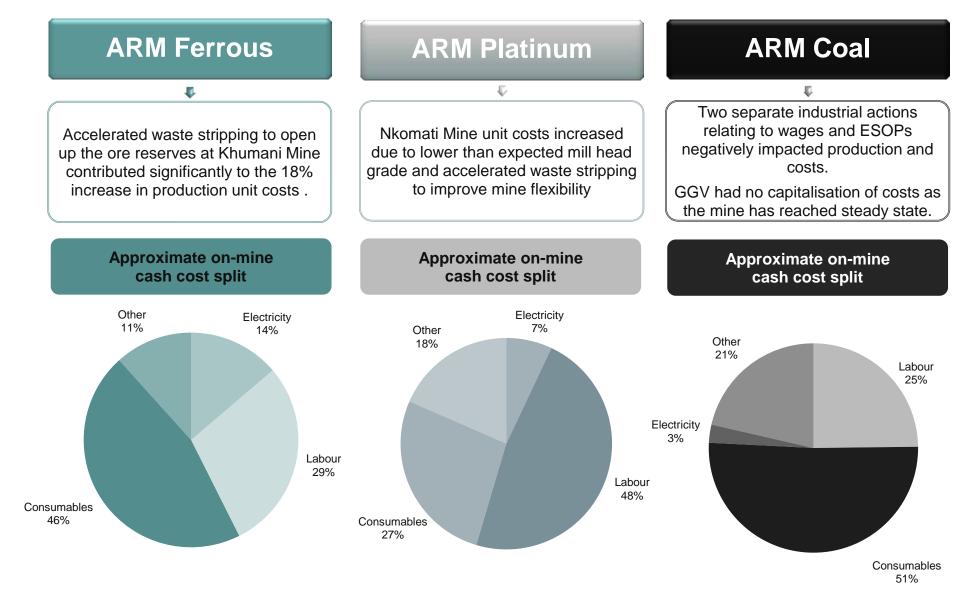
Unit cost changes and EBITDA margins

Commodity Group	Unit cost metric	% unit cost change 1H F2012 vs. 1H F2011 (decrease)/increase	1H F2012 EBITDA margin (%)
Manganese alloys	R/tonne	(5.3)	41.0
Chrome ore	R/tonne	(2.8)	38.4
Manganese ore	R/tonne	4.4	37.3
Platinum	R/PGM ounce	7.5	30.2
Iron ore *	R/tonne	17.8	64.1
Charge chrome	R/tonne	20.8	(0.2)
Coal (GGV only) *	R/tonne (on mine saleable)	35.7	35.3
Nickel *	R/tonne	45.1	(16.0)

* Unit production costs have been negatively impacted by excessive waste stripping



On-mine cash costs





The Khumani Iron Ore Expansion Project from 10 mtpa to 16 mtpa has been handed over to the mine and is currently ramping up production well ahead of schedule.

The Nkomati Nickel Large-Scale Expansion Project is ramping up in accordance to the revised plan and showed notable improvements in plant recoveries and production during the latter part of the period under review.

The Goedgevonden Coal Mine reached design capacity.

The Konkola North Copper Project continues to advance on schedule and within budget. Commissioning of the concentrator plant is expected in December 2012.

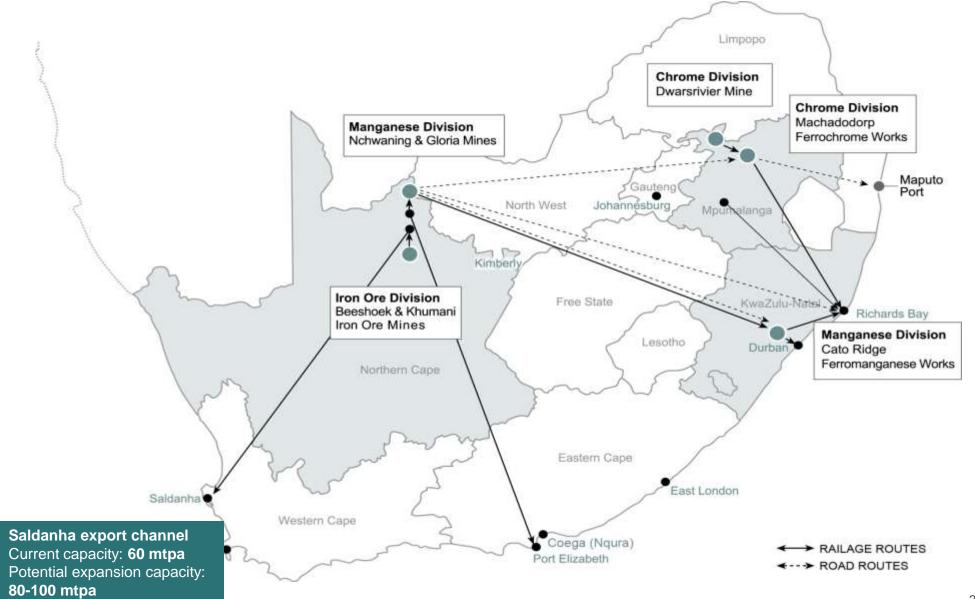


The Khumani Iron Ore Mine

	<image/>
Total project cost	R6.7 billion approved - project is currently well within budget
Capital expenditure to date	R5.2 billion
Full production	2013 financial year - project is currently ahead of schedule
Steady state	14 mtpa export iron ore; 2 mtpa local iron ore
Position on cost curve	40 th percentile
Comment	Growth potential on Saldanha Export Channel to more than 60 mtpa.



Logistics



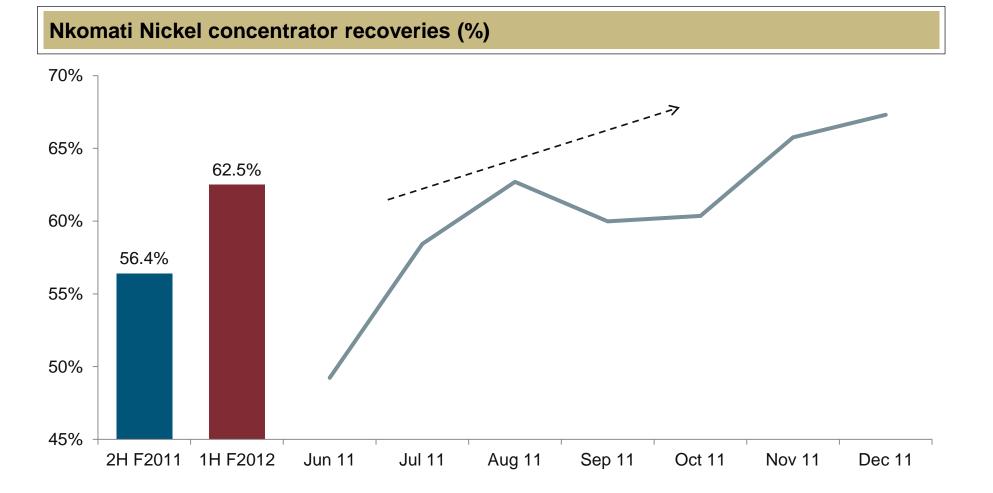


Nkomati Nickel is ramping up

	<image/>
Capital expenditure to date	R3.5 billion, project completed under budget by R170 million
Stage	Ramp up – head grade is currently low however plant recoveries are improving
Full production	2014 financial year
Steady state	20 500t nickel
Position on cost curve	45 th percentile
Comment	C1 cash cost net of by products of \$4.40/lb at steady state (2014)



Update on Nkomati ramp-up



Steady state target recovery at 70%



Goedgevonden Coal Mine is at full production

	<image/>
Capital expenditure to date	Project completed, underspent by R51 million of the revised approved R3.6 billion
Full production	Achieved in the 2011 calendar year
Steady state volumes	3.2 mtpa export thermal coal; 3.8 mtpa Eskom thermal coal
Position on cost curve	25 th percentile
Comment	Significant stock pile as at 31 December 2011:In-pit inventory – 2 500 ktExport – 239 ktRun of mine– 1 437 ktEskom – 388 kt



Konkola North Copper Project is progressing well



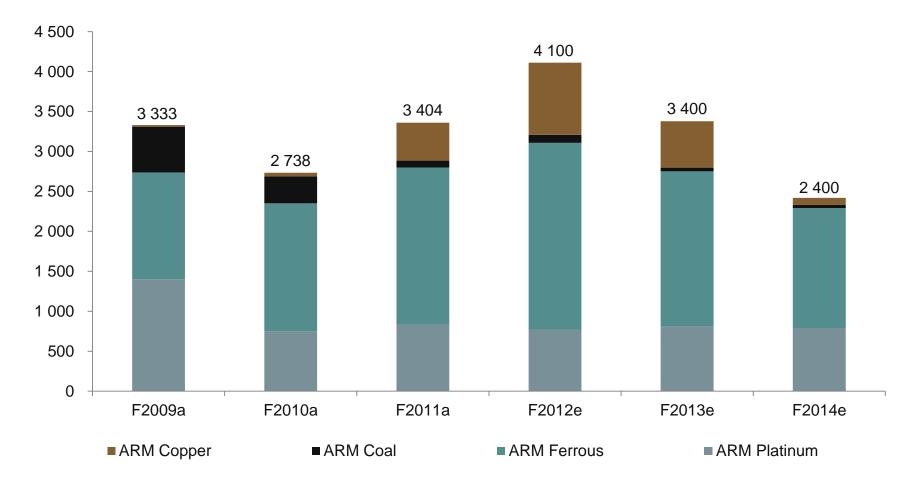
Total project cost	\$399 million (in July 2010 terms) of which 87% has already been contracted for.
Plant commissioning	December 2012
Full production	45 000 tonnes copper per annum – full production expected in 2015 financial year
Position on cost curve	C1 cash cost US\$1.07/t - 45 th percentile at full production
Comment	Potential to increase output to 100 000 tonnes copper per annum (by including the area A expansion)

Mill and Float section at Konkola North Copper Project



Aggressive growth continues

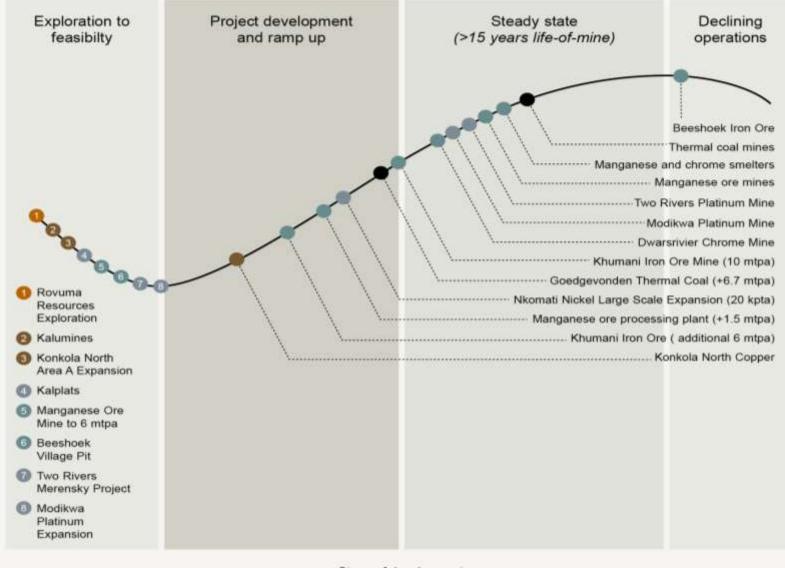
Attributable capital expenditure by division (R million)*



*The forecasted capital expenditure in 2013 to 2014 is an estimation based on approved projects and projects under consideration



A robust growth pipeline

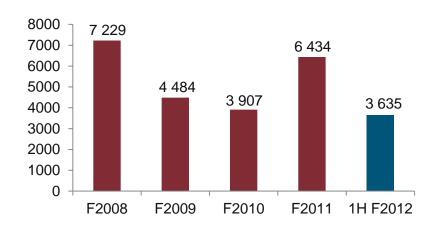


Stage of development

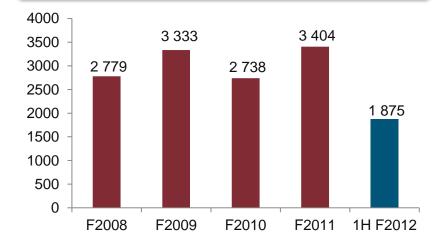


Robust financial position

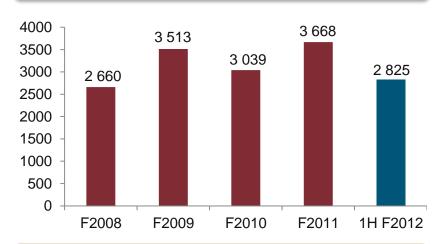
EBITDA excluding exceptional items R million



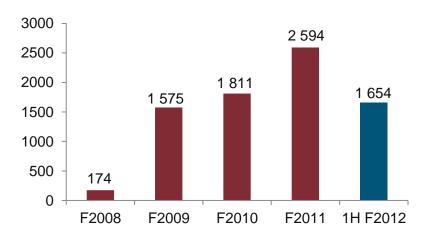
Capital expenditure R million



Cash on statement of financial position



Net cash excluding partner loans R million





Sufficient capacity to fund growth

		Net cash/ (Net	debt) calculation
Per statement of financial position	Decemb	per 2011	December 2010
Cash and cash equivalents		2 825	2 301
Long-term interest bearing borrowings	(1 835)		
Short-term interest bearing borrowings	(1 227)		
Total interest bearing borrowings	(3 062)	(3 062)	(3 397)
Assmang (50%)	-		
ARM company	(561)		
Two Rivers	(549)		
Modikwa	(1)		
Modikwa (Anglo Platinum)	(114)	114	115
Two Rivers (loan from Impala)	(50)	50	232
ARM Coal (loan from Xstrata)	(1 727)	1 727	1 847
ARM attributable total debt excluding partner loans		(1 171)	(1 203)
Net cash/ (net debt) (excluding partner loans)		1 654	1 098
Net cash/ (net debt)	(237) (1 09		(1 096)
Net gearing		1%	6%



Summarised income statement

	six months ended 31 December		
R million	2011	2010	% change
Sales	8 721	6 714	30
Profit from operations (before exceptional items)	3 084	2 534	22
Income from investments	141	108	31
Finance costs	(93)	(99)	(6)
(Loss)/income from associate	(6)	(60)	(90)
Exceptional items	2	(4)	-
Taxation	(1 060)	(851)	25
Non-controlling interest	(85)	(70)	21
Profit after tax and non-controlling interest	1 983	1 558	27
Headline earnings	1 944	1 562	24
Headline earnings cents per share	912	734	24
EBITDA	3 635	3 103	17



Summarised cash flow

	six months end		
R million	2011	2010	% change
Cash generated from operations	2 561	2 049	25
Net finance income	59	31	90
Dividends received	38	32	19
Dividends paid	(959)	(425)	126
Tax paid	(631)	(486)	30
	1 068	1 201	(11)
Capital expenditure	(1 868)	(1 632)	14
Investments into Coal / RBCT	(25)	(307)	(92)
Net borrowings repaid	(43)	(87)	(51)
Other	87	21	314
Net cash decrease	(781)	(804)	(3)



Summarised statement of financial position

		six months ended 31 December	
R million		2011	2010
Non-current assets		25 024	21 649
Property, plant, equipment a	ant, equipment and other		14 928
Investments		7 435	6 721
Current assets	Current assets		7 864
Other	Other		5 563
Cash and equivalents		2 825	2 301
Total assets		34 290	29 513
Total Equity		23 788	19 838
Non-current liabilities:	Long-term borrowings	1 835	2 627
	Other	4 494	3 880
Current liabilities:	Short-term borrowings	1 227	770
	Other	2 946	2 398
Total equity and liabilities		34 290	29 513



Questions?

We do it better