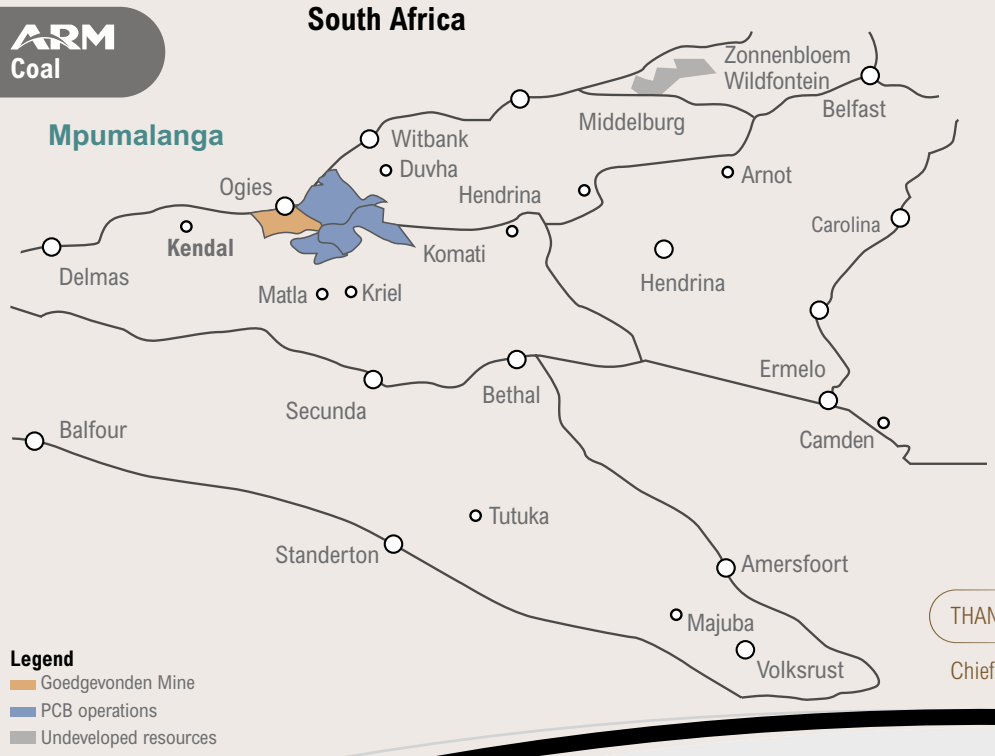
OPERATIONAL REVIEWS CONTINUED

ARM Coal





THANDO MKATSHANA

Chief executive – ARM Technical Services

KEY FEATURES FOR F2026

GGV saleable production increased by 2% and **PCB increased by 1%** as a result of improved performance from TFR

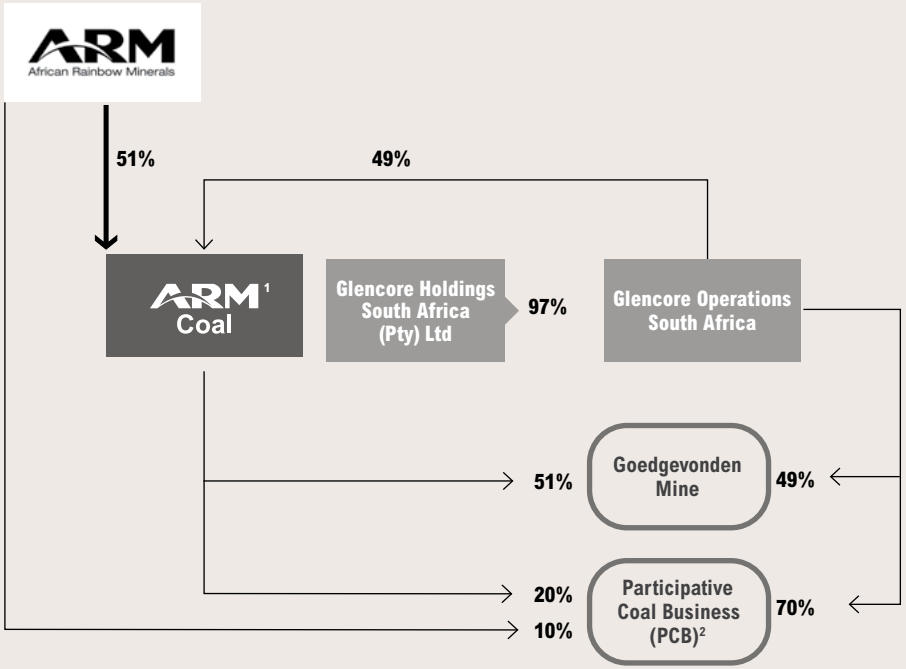
Realised average export coal prices **decreased by 5% at GGV** and **3% at PCB**

SIGNIFICANT POINTS

- Unit cost increases at GGV and PCB in line with inflation
- Domestic sales volumes declined by 17%

OPERATIONAL REVIEWS CONTINUED

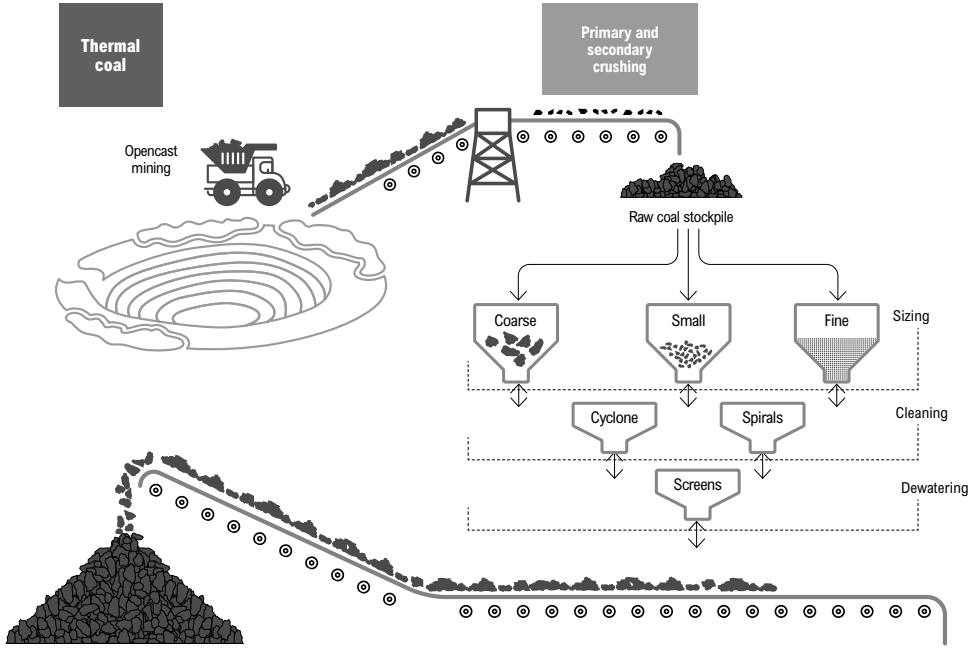
Structure



[1] *ARM Coal holds:*
- *Access to Glencore Operations South Africa's interest and entitlement in the Richards Bay Coal Terminal (RBCT)*
- *An export entitlement of 3.2Mtpa in the phase V expansion at RBCT.*

[2] *Participative Coal Business (PCB) refers to the Impunzi and Tweefontein operations.*

Production process



OPERATIONAL REVIEWS CONTINUED

Scorecard

Goedgevonden Mine (GGV)

F2026 OBJECTIVES	ACHIEVED/NOT ACHIEVED	F2027 OBJECTIVES
➤ Continued focus on containing unit cost escalations below inflation.	**Achieved** ➤ On-mine unit production costs increased by 5%.	➤ Continued focus on containing unit cost escalations below inflation.

Participative Coal Business (PCB)

F2026 OBJECTIVES	ACHIEVED/NOT ACHIEVED	F2027 OBJECTIVES
➤ Continued focus on containing unit cost escalations below inflation.	**Achieved** ➤ Unit production costs increased by 2%.	➤ Continued focus on containing unit cost escalations below inflation.

Thermal coal prices

GGV's average export coal price received decreased by 5% to US$78/tonne (F2025: US$82/tonne). PCB's average export coal price received decreased by 3% to US$73/tonne (F2025: US$75/tonne).

API4 commodity prices recovered marginally in 2H F2026 from depressed market conditions in 1H F2026. The global coal market experienced resilient demand in 2H F2026 amid geopolitical-related price increases, particularly Middle East tensions, and weather-related restocking. In addition, China's coal market experienced declining domestic production and weak wind output, resulting in thermal coal price support.

Approximately 71% and 65% of export volumes at GGV Mine and PCB, respectively, comprised high-quality coal. Export revenue in F2026 was negatively impacted by the average realised rand strengthening by 7% versus the US dollar.

Financial performance

ARM Coal reported a headline loss of R428 million (F2025: R47 million earnings), mainly driven by a decrease in the realised coal price as well as the average realised rand strengthening by 7% versus the US dollar.

The GGV recorded a headline loss of R73 million (F2025: R134 million earnings). PCB recorded a headline loss of R355 million (F2025: R87 million loss).

Operational performance

Goedgevonden Mine

ARM attributable saleable production increased by 2% to 1.78 million tonnes (F2025: 1.74 million tonnes). Transnet Freight Rail (TFR) performance improved marginally during the reporting period, enabling increased production.

On-mine unit production costs per saleable tonne increased by 5% to R668 per tonne (F2025: R634 per tonne), as the impact of higher diesel prices was partially offset by the increased saleable production.

Participative Coal Business

Export sales volumes at the PCB operation increased by 3% to 8.2 million tonnes (F2025: 8.0 million tonnes), mainly as a result of improved performance from TFR. Domestic sales volumes declined by 17% to 0.99 million tonnes (F2025: 1.19 million tonnes) largely due to decreased coal sales to Eskom.

ARM attributable saleable production increased by 2% to 1.92 million tonnes in F2026 (F2025: 1.89 million tonnes).

Unit production costs per saleable tonne increased by 2% to R867 per tonne (F2025: R849 per tonne).

OPERATIONAL REVIEWS CONTINUED

Summary operational and financial indicators – 100% basis

GOEDGEVONDEN MINE

Ownership

ARM holds an effective 26% in Goedgevonden Mine and Glencore Operations South Africa owns 74%.

Management

Governed by a management committee controlled by ARM Coal, with four ARM representatives and three Glencore representatives. Operational management is contracted to Glencore.



Goedgevonden Mine

	Unit	F2026	F2025	F2024	F2023	F2022	F2021
Operational – 100% basis							
Production and sales							
Saleable production	Mt	**6.86**	6.71	7.18	6.63	6.33	5.79
Total thermal coal sales	Mt	**6.82**	6.67	7.29	6.58	6.4	5.79
Export thermal coal sales	Mt	**3.64**	3.61	4.15	3.93	3.93	3.89
Domestic thermal coal sales	Mt	**3.18**	3.06	3.14	2.65	2.47	1.9
Average received prices							
Export (FOB)[1]	US$/t	**77.80**	81.89	88.65	131.49	167.72	56.73
Domestic (FOT)[2]	R/t	**434**	422	402	416	371	354
Unit costs							
On-mine saleable cost per tonne	R/t	**668**	634	555	580	508	506
Financial – attributable							
Sales revenue	R million	**1 602**	1 734	2 120	2 674	2 847	1 058
Total costs	R million	**1 454**	1 280	1 442	1 456	1 323	896
Operating profit	R million	**148**	453	678	1 218	1 524	162
EBITDA	R million	**146**	453	639	1 234	349	348
Capital expenditure	R million	**193**	261	412	383	109	263
Cash operating profit	R million	**148**	453	678	1 218	1 524	148
Less:							
– Imputed interest expense[3]	R million	**(6)**	(31)	6	(73)	(120)	(170)
– Depreciation/amortisation	R million	**(241)**	(264)	(199)	(187)	(190)	(182)
– Re-measurement adjustments	R million	**(19)**	(16)	(19)	(13)	(786)	206
– Reversal of impairment/ (impairment loss)	R million	**(2)**	(1)	1	2	(4)	–
Profit/(loss) before tax	R million	**(119)**	142	467	947	433	2
Tax	R million	**45**	(8)	(136)	(407)	(435)	8
Headline earnings/(loss) attributable to ARM	R million	**(73)**	134	331	540	(2)	10

1 *FOB: free-on-board.*
2 *FOT: free-on-truck.*
3 *Post-restructuring the ARM Coal loans, the interest expense on these loans is imputed.*

OPERATIONAL REVIEWS CONTINUED

Summary operational and financial indicators – 100% basis

PCB OPERATIONS

Ownership

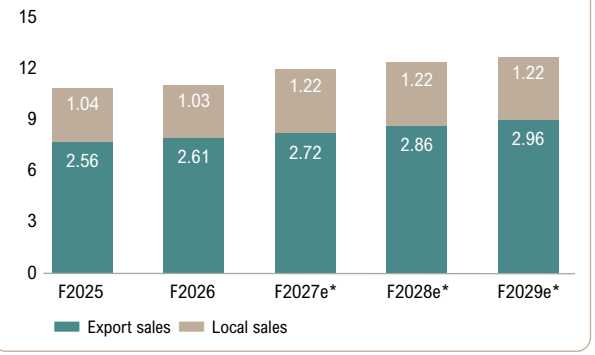
ARM holds effective 20.2% in PCB, Glencore owns the remaining 79.8%.

Management

Governed by supervisory committee with five Glencore representatives and three ARM representatives. Operational management contracted to Glencore.

Outlook sales volumes – 100% basis

Sales volumes (million tonnes) (attributable)



* *F2027, F2028 and F2029 are estimated volumes.*

	Unit	F2026	F2025	F2024	F2023	F2022	F2021
Operational – 100% basis							
Production and sales							
Saleable production	Mt	**9.49**	9.36	10.27	10.01	10.18	11.58
Impunzi	Mt	**3.27**	3.57	4.51	4.76	4.72	4.85
Tweefontein	Mt	**6.22**	5.79	5.76	5.25	5.46	6.73
Total thermal coal sales	Mt	**9.21**	9.15	10.21	10.09	10.83	10.90
Export thermal coal sales	Mt	**8.23**	7.96	8.58	9.12	9.79	8.00
Domestic thermal coal sales	Mt	**0.99**	1.19	1.63	0.98	1.04	2.90
Average received prices							
Export (FOB)[1]	US$/t	**73.34**	75.49	85.09	133.34	160.54	56.97
Domestic (FOT)[2]	R/t	**823**	762	701	810	558	678
Unit costs							
On-mine saleable cost per tonne	R/t	**867**	849	807	815	633	520
Financial – attributable							
Sales revenue	R million	**2 222**	2 388	2 991	4 524	4 946	1 815
Total costs	R million	**2 131**	1 976	2 299	2 483	2 146	1 516
Operating profit	R million	**91**	412	691	2 041	2 801	299
EBITDA	R million	**195**	526	689	1 462	2 833	378
Capital expenditure	R million	**399**	437	452	356	228	248
Cash operating profit	R million	**91**	412	691	2 041	2 801	299
Less:							
– Interest paid[3]	R million	**–**	–	–	–	(87)	(104)
– Depreciation/amortisation	R million	**(577)**	(527)	(606)	(657)	(702)	(569)
– Re-measurement adjustments	R million	**–**	–	–	–	(490)	36
Reversal of impairment/ (impairment loss)	R million	**–**		–	–	748	–
Profit/(loss) before tax	R million	**(486)**	120	82	1 384	2 270	(338)
Tax	R million	**131**	33	(22)	(389)	(588)	78
Headline (loss)/earnings attributable to ARM	R million	**(355)**	(87)	60	995	933	(260)

1 *FOB: free-on-board.*
2 *FOT: free-on-truck.*
3 *Post-restructuring the ARM Coal loans, the interest expense on these loans is imputed.*